



Yuma County Intergovernmental Public Transportation Authority

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NOTICE AND AGENDA OF THE REGULAR MEETING THE BOARD OF DIRECTORS OF THE YUMA COUNTY INTERGOVERNMENTAL PUBLIC TRANSPORTATION AUTHORITY

Pursuant to A.R.S. §38-431.02, notice is hereby given to the members of the Board of Directors of the Yuma County Intergovernmental Public Transportation Authority (“YCIPTA”) and to the general public that the Board of Directors will hold a meeting on:

MONDAY, February 27, 2017 – 1:30 PM
Yuma County Department of Development Services – Aldrich Hall
2351 West 26th Street -- Yuma, AZ, 85364

Unless otherwise noted, meetings held at the above location are open to the public.

The Board of Directors may vote to go into executive session during the noticed meeting concerning any of the agenda items mentioned below. If authorized by the requisite vote of the Directors, the executive session will be held immediately after the vote and will not be open to the public. The executive session, if held, will be at the same meeting location set forth above. The discussion may relate to confidential legal advice or counsel permitted pursuant to A.R.S. §§ 38-431.03(A)(3). The Chairman or other presiding officer shall instruct the persons present at the executive session regarding the confidentiality requirements of the Open Meeting Laws.

Pursuant to the Americans with Disabilities Act, reasonable accommodation requests may be made by contacting the Transit Director at 928-539-7076, ext 101 (TTY/TDD - Arizona Relay Service 711). Requests should be made as early as possible to allow time to arrange the accommodation.

The agenda for the meeting is as follows:

CALL TO ORDER

PLEDGE OF ALLEGIANCE

CALL TO PUBLIC: The public is invited to speak on any item or any area of concern that is within the jurisdiction of the YCIPTA Board of Directors. The Board is prohibited by the Arizona Open Meeting Law from discussing, considering or acting on items raised during the call to the public, but may direct the staff to place an item on a future agenda. Individuals are limited to a five-minute presentation.

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Bill Lee, Chairman - City of Somerton, Susan Thorpe, Vice Chairman – Yuma County, Larry Killman – Sec/Treasurer – Town of Wellton, Greg Wilkinson – City of Yuma, Brian Golding, Sr.-Quechan Tribe, Dr. Michael Sabath - Northern Arizona University, Dr. Daniel Corr - Arizona Western College, Ralph Velez - City of San Luis, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director

CONSENT CALENDAR: The following items listed under the Consent Calendar will be considered as a group and acted upon by one motion with no separate discussion, unless a board member so requests. In that event, the item will be removed for separate discussion and action.

1. Adopt the January 23, 2017 regular minutes. Pg. 4

DISCUSSION & ACTION ITEMS:

1. Discussion and or action regarding FY2016 Performance Report.
Action required. Pg. 9
2. Discussion and or action regarding FY2016 Single Audit and
Comprehensive Annual Financial Report. Action required. Pg. 45
3. Discussion and or action regarding FY2016 Annual Report.
Action required N/A
4. Discussion and or action regarding the Five-Year Transit Plan.
Action required. Pg. 47
5. Transit Directors Annual Performance Review. Pg. 61

Upon vote of the Directors, the Chairman recesses the Regular Session and convenes Executive Session.

EXECUTIVE SESSION:

1. Discussion and/or consideration regarding Transit Directors annual performance review. This matter is brought in executive session pursuant to A.R.S. §§ 38-431.03(A)(1).

Chairman adjourns Executive Session and reconvenes Regular Session.

6. Discussion and/or action regarding Transit Directors annual performance review.

PROGRESS REPORTS:

1. Operations Manager Report – George Rodriguez, National Express Operations Manager. No action is required. Pg. 65

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Bill Lee, Chairman - City of Somerton, Susan Thorpe, Vice Chairman – Yuma County, Larry Killman –
Sec/Treasurer – Town of Wellton, Greg Wilkinson – City of Yuma, Brian Golding, Sr.-Quechan Tribe,
Dr. Michael Sabath - Northern Arizona University, Dr. Daniel Corr - Arizona Western College, Ralph Velez -
City of San Luis, Larry Killman – Town of Wellton, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director

-
2. Transit Director Report – Shelly Kreger, YCIPTA Transit Director. No action is required. Pg. 66
 3. Transit Ridership & Report – Carol Perez, Management Analyst/Mobility Manager. No action is required. Pg. 68
 4. Financial Report – Chona Medel, YCIPTA Financial Services Operations Manager. No action is required. Pg. 70

SCHEDULE NEXT MEETING DATE AND IDENTIFY AGENDA ITEMS:

The next Board meeting is scheduled for Monday, March 27, 2017

ADJOURNMENT

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Bill Lee, Chairman - City of Somerton, Susan Thorpe, Vice Chairman – Yuma County, Larry Killman –
Sec/Treasurer – Town of Wellton, Greg Wilkinson – City of Yuma, Brian Golding, Sr.-Quechan Tribe,
Dr. Michael Sabath - Northern Arizona University, Dr. Daniel Corr - Arizona Western College, Ralph Velez -
City of San Luis, Larry Killman – Town of Wellton, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director

The Yuma County Intergovernmental Transportation Authority (YCIPTA) met in Regular Session on Monday, January 23, 2017 at Yuma County Department of Development Services, Aldrich Hall; 2351 West 26th Street, Yuma, AZ, 85364. The Chairman called the meeting to order at 1:30 p.m.

Members present:

Bill Lee/City of Somerton/Chairman
Susan Thorpe/Yuma County/Vice Chair
Larry Killman/ Town of Wellton/Secretary/Treasurer
Greg Wilkinson/City of Yuma
Ralph Velez/City of San Luis
Paul Soto/Cocopah Indian Tribe

Members Excused:

Michael Sabath/Northern Arizona University
Daniel Corr/Arizona Western College
Brian Golding, Sr./Quechan Indian Tribe

Other Present:

Shelly Kreger/YCIPTA/Transit Director
Chona Medel/YCIPTA/Financial Services Operations Manager
Maritza Hernandez/YCIPTA/Office Specialist
George Rodriguez/National Express/Operations Manager
Jesus Aguilar/National Express/Safety and Training Manager
Daniel Schueller/National Express/Safety and Training Manager

The Pledge of Allegiance was led by Mr. Velez.

CALL TO PUBLIC: There were no public comments made but Call to the public was left open by the Chairman.

CONSENT CALENDAR:

No.1: Adopt the October 24, 2016 regular minutes.

MOTION (Velez/Wilkinson): Approve items as presented.

VOICE VOTE: Motion Carries, 5-0 with Dr. Sabath, Mr. Golding Ms. Thorpe and Dr. Corr excused.

DISCUSSION & ACTION ITEMS:

No. 1: Discussion and or action regarding Election of Sec/Treas, Vice Chairman and Chairman for 2017. Action Required.

Chairman stated that the Vice Chair and Secretary/Treasurer positions automatically rotated up to the Chairman and Vice Chair respectively. Mr. Lee further stated that Ms. Thorpe would be the Vice Chair.

Chairman called for nominations for Secretary/Treasurer.

MOTION (Wilkinson/Velez): Nomination of Mr. Killman for Secretary and Treasurer.

VOICE VOTE: Motion Carries, 5-0 with Dr. Sabath, Mr. Golding Ms. Thorpe and Dr. Corr excused.

No. 2: Discussion and or action regarding Term Appointments for Brian Golding, Sr. and Dr. Daniel Corr. Action Required.

Ms. Kreger stated that the appointment for Mr. Golding Sr. and Dr. Corr had expired and needed they needed their terms updated.

MOTION (Velez/Wilkinson): Approve items as presented.

VOICE VOTE: Motion Carries, 5-0 with Dr. Sabath, Mr. Golding Ms. Thorpe and Dr. Corr excused.

No. 3: Discussion and or action regarding FY2017 Transit Transportation Improvement Program Amendment. No Action Required.

Ms. Thorpe arrived.

Ms. Kreger stated that every year YCIPTA has to update and submit a Transit Transportation Improvement Program (TTIP) to the Yuma Metropolitan Planning Organization (YMPO).

Mr. Wilkinson inquired as to the action plan was considering that Saguaro would be going out of business; not just in transportation but all services in February.

Ms. Kreger stated that she would inquire about the status of Saguaro but had heard that Arizona Health Care Cost Containment System (AHCCCS) would be assisting Saguaro.

Mr. Velez inquired if this was an action item.

Ms. Kreger stated it was an error on the agenda and action was required.

MOTION (Velez/Wilkinson): Approve items as presented.

VOICE VOTE: Motion Carries, 6-0 with Dr. Sabath, Mr. Golding and Dr. Corr excused.

No. 4: Discussion and or action regarding the Revised YCIPTA 10-year Capital Plan. Action Required.

Ms. Kreger stated that the previous plan from 2013 needed to be updated and is necessary to request funds. The revised plan is from fiscal year 2016 to 2025. The plan has been updated to show replacing vehicles every two to three years.

Mr. Wilkinson inquired if the future vehicles would be diesel.

Ms. Kreger stated that they would be.

MOTION (Killman/Thorpe): Approve items as presented.

VOICE VOTE: Motion Carries, 6-0 with Dr. Sabath, Mr. Golding and Dr. Corr excused.

No. 5: Discussion and or action regarding FY2016 Performance Report.

Item will be tabled for a future meeting. No action was taken.

No. 6: Discussion and or action regarding the Memorandum of Understanding between Yuma County and YCIPTA for the Yuma Region – Imagery Acquisition Consortium

Project. Action Required.

Ms. Kreger stated that YCIPTA was approached by Yuma County to join the project and assist with the cost. Ms. Kreger stated that YCIPTA does not have Geographic Information System (GIS) in house and would benefit from this project.

Mr. Lee inquired as to what the YCIPTA's portion would be.

Ms. Kreger stated that it would be \$10,000.

Mr. Velez inquired as to how the breakdown of the cost was determined.

Ms. Kreger stated that YCIPTA had \$10,000 available and that is what was offered as a contribution to the project.

Mr. Velez stated that the breakdown seemed disproportionate.

Ms. Thorpe stated that she would inquire with staff regarding the rationalization for the breakdown.

MOTION (Killman/Wilkinson): Approve items as presented.

VOICE VOTE: Motion Carries, 6-0 with Dr. Sabath, Mr. Golding and Dr. Corr excused.

No. 7: Discussion and or action regarding YCAT OnCall. No Action Required.

Ms. Kreger stated that it was YCIPTA intent to transfer YCAT OnCall to National Express by April 1, 2017. Ms. Kreger stated that the decision to transfer services was due to contract compliance issues such as failure to report accidents, incorrect reporting and providing invoices late. Ms. Kreger stated that as part of this transition YCIPTA has acquired a new reporting system for the OnCall reservations since RouteMatch was found to be ineffective for YCIPTA. Ms. Kreger stated that there would be no additional cost due to the fact that the OnCall was part of National Express' bid. The transition would be pending the hiring of additional bus operators.

Mr. Wilkinson inquired if cost of the service was the reason Saguaro was the contractor for OnCall.

Ms. Kreger stated that he was correct but that YCIPTA would have sufficient funding for the increase. Ms. Kreger stated that due to the ongoing performance issues and the possibility of Saguaro going out of business transitioning is the best option.

No action required. No action taken.

No. 8: Discussion and or action regarding Ecolane Fixed Route and Paratransit Software Proposal. No Action Required.

Ms. Kreger provided some background information as contained in the member packet.

Mr. Velez inquired as to why Solutions for Transit did not want to renew the contract with YCIPTA.

Ms. Kreger stated that it was due to the National Express employee that was tasked with the data entry did not comprehend the information and Solution was spending too much time resolving issues for not enough money.

Mr. Velez stated that he hopes that the same issue does not carry over to the new reporting program.

Ms. Kreger stated that staff had changed since then.

Mr. Lee inquired as to the function of the tablets. Mr. Lee was concerned about drivers utilizing the tablet while driving.

Ms. Kreger stated that the drivers will use it to login in and will not need to be entering information while in motion. Ms. Kreger stated that there would be restrictive access on the tablets.

No action required. No action taken.

No. 9: Discussion regarding update on National Express's Action Plan. No Action Required.

Ms. Kreger stated that she had met with National Express to ensure that the action plan was being executed as stated and in a timely manner. Ms. Kreger provided National Express a deadline of January 31, 2017 to complete all outstanding items. Ms. Kreger stated that it is anticipated that they would meet that deadline.

No action required. No action taken.

PROGRESS REPORTS:

No. 1: Operations Manager Report – George Rodriguez, National Express Operations Manager. No action is required.

Mr. Rodriguez presented the report as contained in the member packet. *No action required. No action taken.*

No. 2: Transit Director Report – Shelly Kreger, YCIPTA Transit Director. No action is required.

Ms. Kreger presented the report as contained in the member packet. *No action required. No action taken*

No. 3: Transit Ridership & Customer Comment Report – Carol Perez, Management Analyst/Mobility Manager. No action is required.

Ms. Kreger presented the report as contained in the member packet on Ms. Perez's behalf. *No action required. No action taken*

No. 4: Financial Report – Chona Medel, YCIPTA Financial Services Operations Manager. No action is required.

Ms. Medel presented the report as contained in the member packet. *No action required. No action taken*

SCHEDULE NEXT MEETING DATE AND IDENTIFY AGENDA ITEMS:

The next Board meeting is scheduled for Monday, February 27, 2017

ADJOURNMENT

There being no further business to come before the Authority, the Chairman adjourned the meeting at 1:58 p.m.

YUMA COUNTY INTERGOVERNMENTAL TRANSPORTATION AUTHORITY
Adopted this _____, 2017, Agenda Item _____

CAROL PEREZ, Board Secretary



Yuma County Intergovernmental Public Transportation Authority

2715 East 14th Street, Yuma, AZ 85365-1900, Telephone: 928-539-7076
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February 27, 2017

Discussion and Action Agenda Item 1

To: Yuma County Intergovernmental Public Transportation Authority
Board of Directors
From: Shelly Kreger, Transit Director
Subject: FY2015-2016 System Performance Report

Requested Action: Staff recommends that the Yuma County Intergovernmental Public Transportation Authority Board of Directors approve the FY2015-16 System Performance Report.

Background and Summary: In 2015-16 YCAT did not meet the expectations in ridership, but did achieve most of the performance measures, but falling short of the 20% system-wide farebox recovery by 5.7%, even when prepaid fares and total operating expenses are considered. YCAT fixed route ridership decreased by 6.48% in FY 2015-16 from FY 2014-15.

Though the August 18, 2014 restructuring made some changes in YCAT fixed route coverage, even with these changes it is estimated that at least 75% of the urbanized population has a bus route within a half mile reach, based on an evaluation of 2010 U.S. Census data for the 2011 YCAT Transportation Development Plan, which was for a less extensive fixed route network. This report has identified YCAT routes and network functionality for continued improvements in convenience, productivity, and reliability.

During FY 2015-2016, contract operating cost *per* hour (average of \$64.67 system-wide) was 8.21% higher than the previous year; anticipated contract operating expenses have increased in FY 2015-16 due to higher contract rates. The entire system has maintained an average subsidy per passenger (based on contract costs only) of about \$3.00 per passenger boarding between FYs 2011-12, FY 2012-13, and FY 2013-14, increased to \$4.00 in FY2014-2015 and now is sitting at \$4.90 for FY2015-16. As expected, Yellow 95 is the champion performer with a subsidy of \$3.09 per boarding.

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Shelly Kreger, Transit Director

Between FY 2011-12 and FY 2015-16, YCAT fixed route ridership increased from 282,101 to 424,755 annual boardings, up 50.56%. Service supply remained virtually unchanged from prior year continuing at approximately 37,000 annual revenue vehicle hours. In FY 2015-16, YCAT has closed on the limits of its financial capacity, and will not be expanding significantly in the near future. FY 2015-16 indicate total boardings of 424,755, a 6.48% decrease from FY 2014-15.

Budgeted: N/A.

Recommended Motion: That the Yuma County Intergovernmental Public Transportation Authority Board of Directors approve the FY2015-2016 System Performance Report

Legal Counsel Review: N/A.

Attachments: FY2015-2016 System Performance Report

For information regarding the this report, please contact Shelly Kreger skreger@ycipta.az.gov or call 928-539-7076, extension 101.

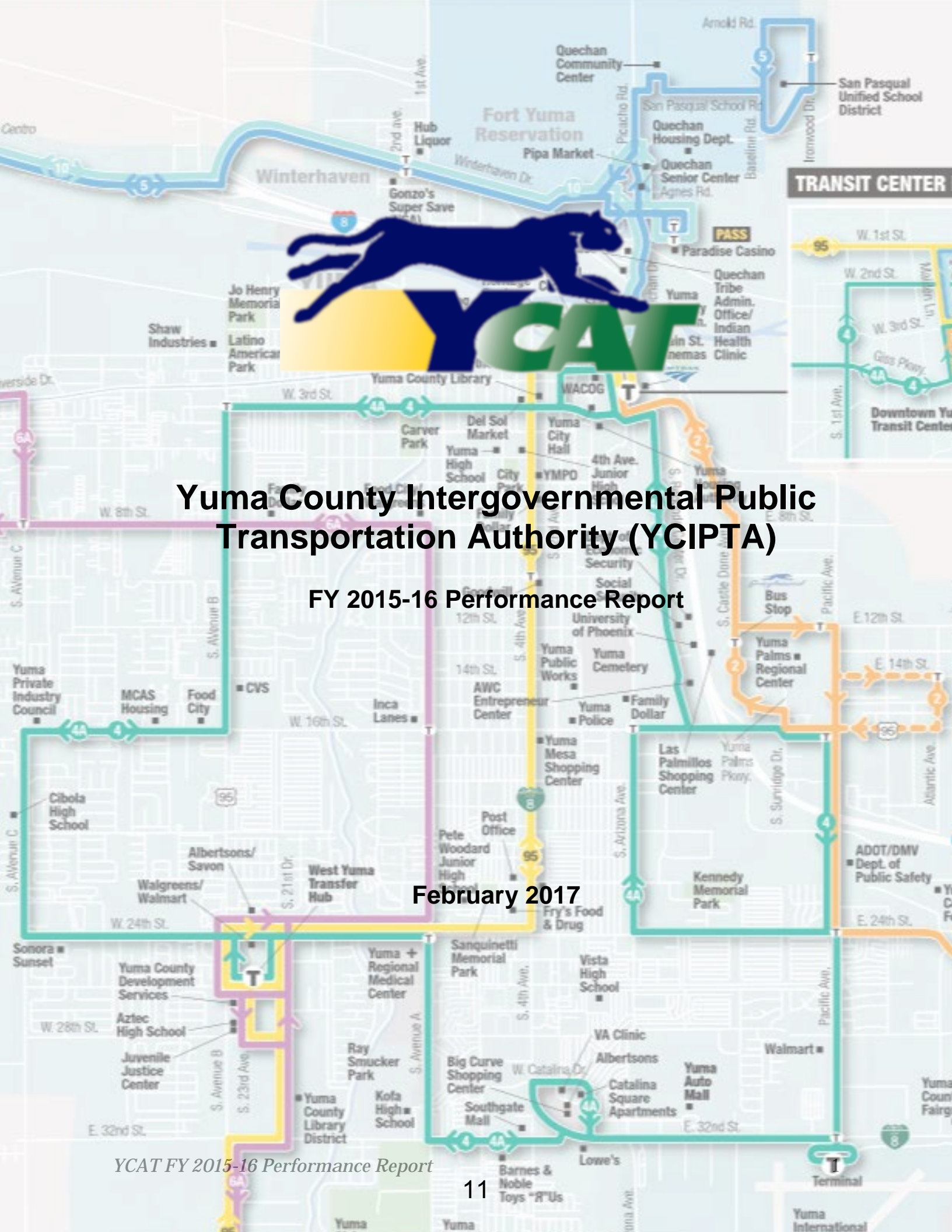
Approved for Submission



Shelly Kreger, Transit Director

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
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Bill Lee – Sec/Treasurer - City of Somerton, Susan Thorpe - Yuma County,
Michael Sabath - Northern Arizona University, Dr. Glenn Mayle - Arizona Western College,
Ralph Velez - City of San Luis, Larry Killman – Town of Wellton, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director



Yuma County Intergovernmental Public Transportation Authority (YCIPTA)

FY 2015-16 Performance Report

February 2017

Yuma County Intergovernmental Public Transportation Authority (YCIPTA)

Board of Directors

Greg Wilkinson, Chairman	City of Yuma
Brian Golding, Sr., Vice-Chairman	Quechan Indian Tribe
Bill Lee, Secretary/Treasurer	City of Somerton
Dr. Michael Sabath	Northern Arizona University
Dr. Daniel Corr	Arizona Western College
Ralph Velez	City of San Luis
Susan Thorpe	Yuma County
Larry Killman	Town of Wellton
Paul Soto	Cocopah Indian Tribe

YCIPTA Management Staff

Shelly Kreger, Transit Director
Chona Medel, Financial Services Operation Manager
Carol Perez, Management Analyst
Wayne Benesch, Contract Legal Counsel

National Express (Contractor) Management Staff

George Rodriguez, Operations Manager
Dan Schueller, Maintenance Manager

FY 2015-2016 Performance Report

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1. Introduction

The Yuma County Intergovernmental Public Transportation Authority (YCIPTA) has developed Transit Service Evaluation Guidelines to accomplish the following goals:

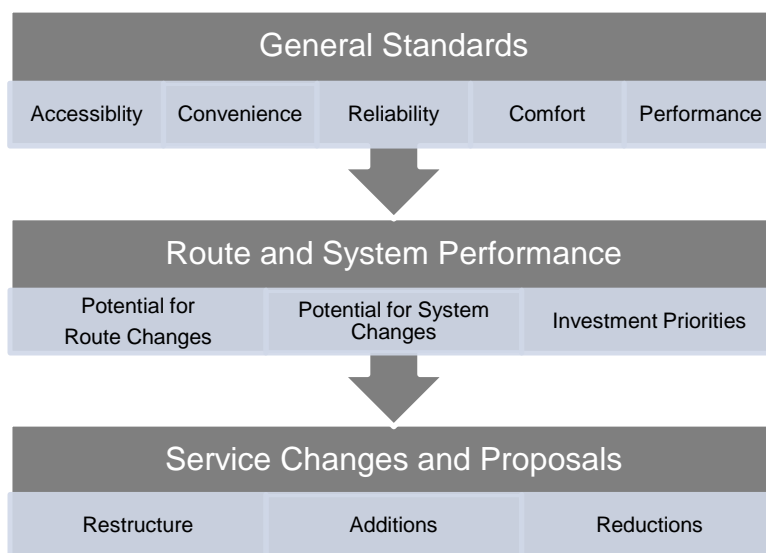
- To facilitate the use of limited resources;
- Determine the location of demand, planning, and implementation and management of Yuma County Area Transit (YCAT) service within the area.

Service guidelines help YCIPTA balance its services between productivity, social equity, geographic coverage, and investment needs. In most cases, flexible guidelines help define minimum thresholds that should be met. The performance indicators discussed and used in this report examine YCAT service at the route level for Fiscal Years 2015-2016

Service Evaluation Process

While eliminating transit service is not a goal in itself, given YCIPTA's limited budget, it may be necessary to reduce service in some areas and reallocate available resources to address important needs in other areas, or in some cases reduce poorly-performing services to balance the budget. Service performing below adopted productivity thresholds are first on the list for service changes designed to increase efficiency and effectiveness. However, not all routes that operate below YCIPTA's adopted productivity thresholds have the same priority for changes. For example, the major service restructuring recommended by YCIPTA's first Short Range Transit Plan, and implemented on August 18, 2014, included major changes that combined and streamlined routes operating below productivity standards, served areas with essentially no ridership, and/or largely duplicated other routes. Figure 1 below illustrates the service change/planning process for making service changes:

Figure 1. YCIPTA Service Change Analysis Process



2. System & Routes Description

Since YCIPTA's inception, transit service has been identified and marketed under the "Yuma County Area Transit" (YCAT) identity.

In general, YCAT route changes and new services are evaluated after 90 days of service, with adjustments made when necessary. YCIPTA began managing YCAT operations in January 2012, when the first round of major changes were implemented. Following these changes, several additional services were incrementally added including Brown Route 3 serving the Fortuna Foothills area; Turquoise 10 providing intercity service between Yuma and El Centro, California three days per week; NightCAT service providing evening flex service for Arizona Western College, Northern Arizona University, and University of Arizona (AWC/NAU/UA) students; and WelltonCAT, which was Friday-only local demand responsive service in that community.

This section describes service changes made incrementally to each route since 2012, as well as the major YCAT system restructuring implemented on August 18, 2014 as recommended in the agency's most recent *Short Range Transit Plan*. This document also includes a series of data tables and charts documenting YCAT performance during FY 2015-16.

YCAT provides a family of services that are designed to meet a wide array of travel needs. The four classes of the service are:

FIXED ROUTE services provide service on a recurring, set schedule along a fixed path with pickup and drop-off of passengers at bus stops at specific locations.

Urban (Orange 2, Green 4/4A, and Yellow 95)

Rural and Intercity services connect the Yuma urbanized area—"urbanized area" is defined by the U.S. Census as a built-up area of 50,000 persons or more—with "rural areas" including smaller cities and towns, e.g., such as Wellton, Somerton and San Luis. These routes include Blue 5,

Additional categories include:

FLEX – allows for deviations from a particular route path, to provide direct pickup and drop-off of passengers, who live in the designated geographic area of the basic route.

Urban (Brown 3 and Purple 6A)

Rural (Purple 6A and Gold 8) Purple 6A serves multiple roles, providing service to West Yuma (urban), the North Cocopah, East Cocopah, and West Cocopah Reservations, plus Somerton and unincorporated rural areas in the Highway 95 corridor.

Special Services (NightCAT, HolidayCAT, and contract Shuttle Service) – generally provides service for a targeted group of passengers, with a unique transportation need such as students returning to Yuma from AWC/NAU/UA on Monday-Thursday evenings.

DEMAND RESPONSIVE services (e.g., YCAT OnCall and formerly, WelltonCAT). YCAT's "OnCall" demand responsive service provides door-to-door service for persons eligible for the service under the federal Americans with Disabilities Act (ADA) of 1990. That is, persons with disabilities who are unable to use YCAT fixed route service. Vehicles are dispatched on a strictly as-needed basis, operating only when trip reservations have been made.

During FY 2013-14, YCAT began administering **VANPOOLS** in Yuma County, an arrangement in which a group of at least 7 passengers, with a volunteer driver, share the use and cost of a van to travel between prearranged destinations and employment location. Currently, Yuma Proving Ground (YPG) employees are the largest market served by the YCAT vanpools program. To date there are 35 vans in the vanpool program.

Figure 2 on the next page illustrates YCAT services at the countywide level; Figure 3 illustrates fixed route services in the central Yuma area. Figure 4 illustrates the YCAT OnCall service area, as well as the areas within 0.75 mile of YCAT fixed route service. Figure 5 provides a capsule description of existing YCAT fixed route, flex route and demand responsive services as of June 2016.

Figure 2. YCAT Map & Service Area, Regional View

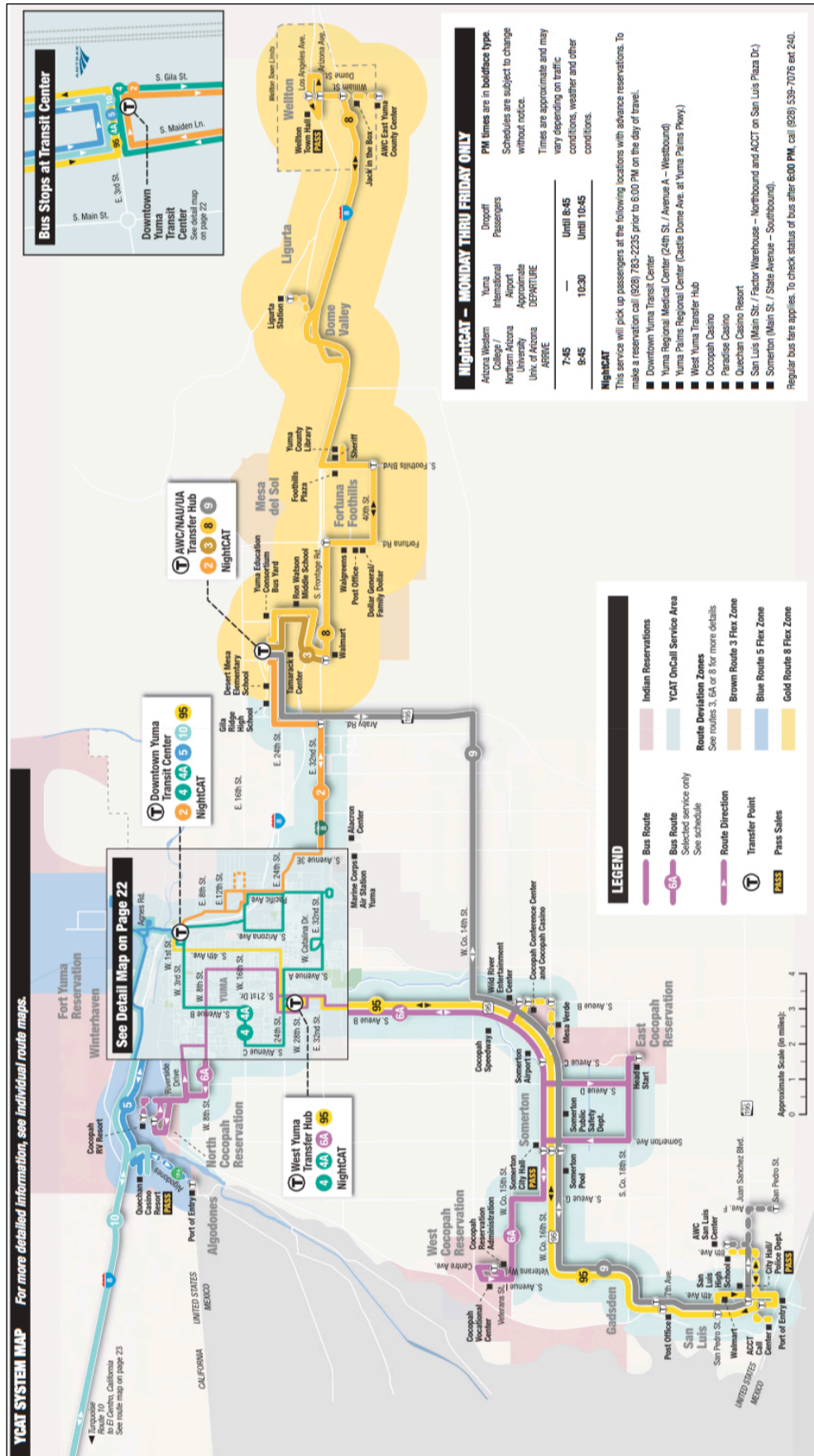


Figure 3. YCAT Fixed Route Map & Service Area, Central Yuma

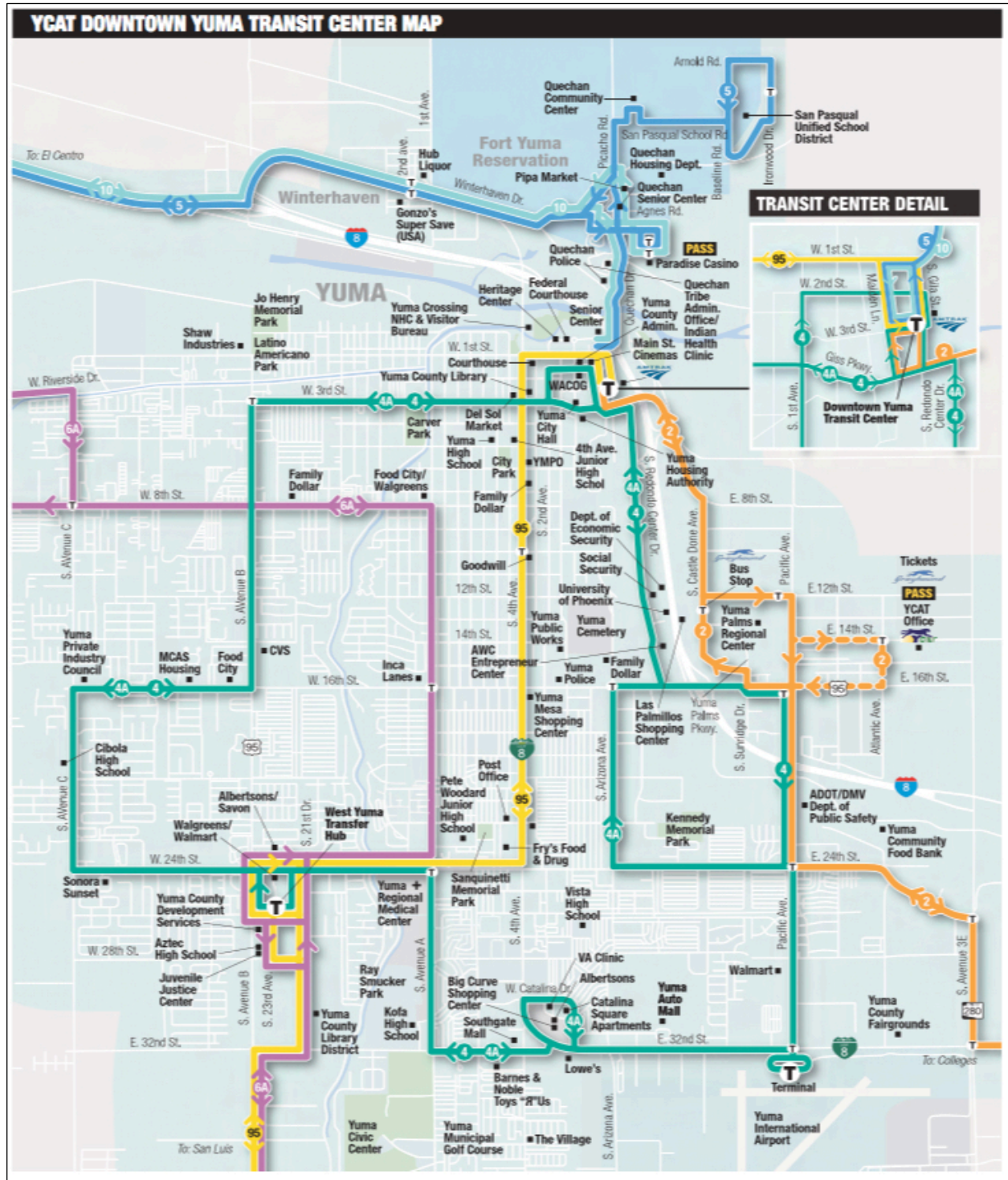


Figure 4. 0.75 Mile Coverage, YCAT Fixed Route & Demand Responsive Service

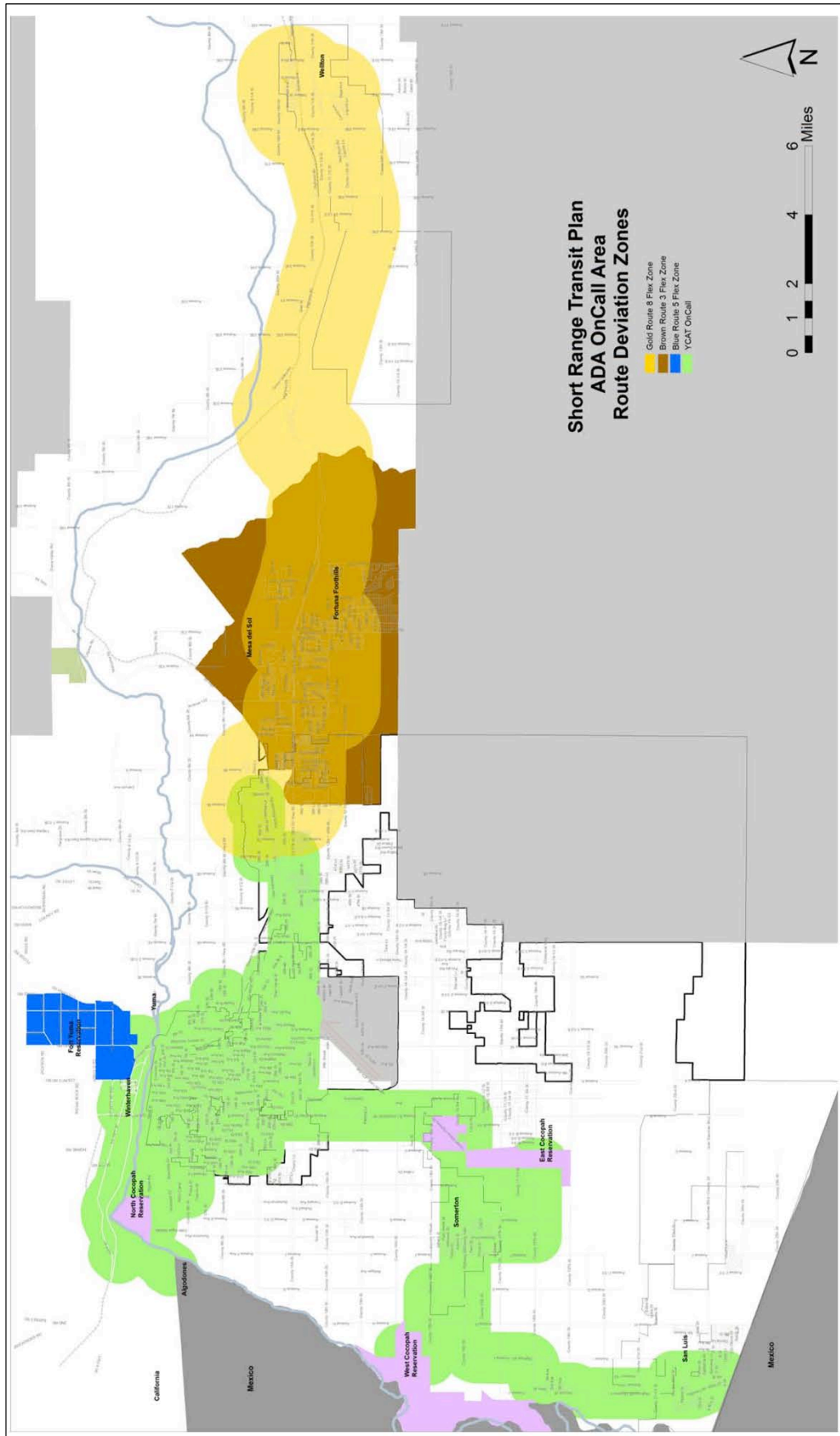


Figure 5. YCAT Service Profile

Route Number/Name	Type of Route	Headway	Peak Buses	Service Hours	Where Does Route Go?
Orange Rte 2 East Yuma/Colleges (Clockwise)	Urban Fixed Route	60 min	1	6:20 am to 8:15 pm Monday- Friday 10:20 am to 6:21 pm - Saturday	Service from Downtown Yuma Transit Center via East 8th St, S. Castle Dome Pkwy (Yuma Palms), S. Pacific Ave, E. 24th St, S Ave 3E, E 32nd St, Araby Rd, E. 24th St to/from Arizona Western College (AWC)/Northern Arizona University (NAU)/University of Arizona (UA)
Brown Route 3 Fortuna Foothills Shuttle	Urban Flex Route	60 min	1	7:57 am to 6:24 pm Monday- Friday. Some trips via Route 8 NO Saturday service	Service from Arizona Western College (AWC)/Northern Arizona University (NAU), University of Arizona (UA) to the Fortuna Foothills in a point deviation checkpoint type of service.
Green Route 4/A Central Yuma Circulator via Pacific Avenue (Two way loop)	Urban Fixed Route	60 mi.	1	Route 4 - 6:53 am to 6:48 pm and Route 4A - 6:58 am to 5:53 pm Monday-Friday Route 4 - 9:53 am to 3:48 pm Saturday	Route 4 service clockwise within Yuma from Downtown Yuma Transit Center via S. Redondo Center Pkwy, E. 16th St, S. Pacific Ave, Yuma Airport, W. 32nd St, S Ave A, West Yuma Transfer Hub at Walmart on 26th St at Ave B, W. 24th Street, S Ave C, W. W 16th St, S Avenue B, W. 3rd St back to downtown Yuma. Route 4A service counterclockwise on same route, except via S. Arizona Ave and E 24th St rather than S. Pacific Ave, and eastbound deviation via Catalina Drive eastbound off W 32nd St.
Blue Route 5 Quechan Shuttle	Rural Fixed Route	60 min	1	7:19 am to 6:11 pm Monday-Friday 10:19 am to 4:11 pm Saturday	Two-way service within the Fort Yuma Indian Reservation and Winterhaven, from Paradise Casino via Picacho Road and I-8 to Andrade Port of Entry, Downtown Yuma Transit Center, Quechan Resort Casino. 5 trips serve Andrade weekdays, 3 trip Saturdays.
Purple Route 6A Avenues A & C Cocopah Shuttle	Rural Fixed Route	60 min Mon-Fri 3 round trips Saturdays	2	6:57 am to 6:30 pm Monday-Friday 3 round trips Saturdays from 10:57 am to 4:02 pm	From North Cocopah Reservation via Riverside Drive, Ave C, 8th St, Ave A, 24th St to West Yuma Transfer Hub at Walmart on 26th St/Ave B, Cocopah Casino, Somerton, East and West Cocopah Reservations. Two way service.
Gold Route 8 Interstate 8/Wellton	Rural Flex Route	2 round trips	1	6:55 am to 7:52 am; 2:57 pm- 4:52 pm Monday-Friday	Deviated fixed route service from AWC/NAU/UA, Fortuna Foothills and on request to Ligurta Station.
Silver Route 9 San Luis-AWC Connector	Rural Fixed Route	3 am and 2 pm trips	2	5:46 am to 9:15 am/3:15 pm- 6:16 pm Monday- Thursday	Two Way Service from AWC/NAU/UA to Somerton and San Luis via AWC San Luis Center State Route 95, and E County 14th St. (Service via Arizona 195 discontinued August 2014).
Turquoise Route 10 Interstate 8/El Centro	Urban Fixed Route	2 round trips 3 days/week	1	7:30 am-10:17 am/ 1:30 pm- 4:17 pm Mon & Wed 10:30 am-1:17 pm/2:30 pm -5:17 pm Saturday	Fixed route service from Quechan Paradise Casino, Downtown Yuma Transit Center, Yuma Palms, and Winterhaven to/from El Centro, California. Service to Imperial Valley Mall upon request. Note: Winter Schedule operates an hour later on all trips.
Yellow Route 95 S. 4th Ave, Highway 95 South (Yuma-Somerton- Gadsden-San Luis)	Urban/ Rural Fixed Route	30 min Peak (Mon-Fri); 60 min Midday & Saturday	4	5:35 am to 8:07 pm Monday- Friday 9:32 am to 6:43 pm Saturday	Service from Yuma Palms Regional Center, Downtown Yuma Transit Center to San Luis via West Yuma Transfer Hub, Somerton and Gadsden via US Highway 95 and Yuma Palms. Note: This route replaced former Red 1 on S 4th Ave in Yuma.
NightCAT	Shuttle	3 night trips	1	7:15 pm to 11:15 pm Monday-Friday.	Service from AWC/NAU/UA to requested bus stops in Winterhaven, Yuma, San Luis, Somerton, Cocopah & Fort Yuma Reservations, Winterhaven, and Fortuna Foothills and within ¾ mile radius of existing YCAT routes only.
YCAT OnCall	Urban and Rural Dial-A- Ride	Reservations next day in advance; u to 7 days in advance	2	5:50 am to 8:07 pm Monday- Friday 9:15 am to 6:43 pm Saturdays	Door to door service in compliance with ADA, providing complementary paratransit within ¾ mile of YCAT fixed routes. Services provided in southwestern Yuma County, portions of Imperial County, CA and Winterhaven, CA, excluding Wellton, El Centro, Tacna and Fortuna Foothills (covered by other services).
YCAT Vanpool	Vanpool	n/a	35 vans	24 hours	Commute-oriented point to point service initiated by passengers using contracted vans with YCIPTA subsidy of up to \$300/month.

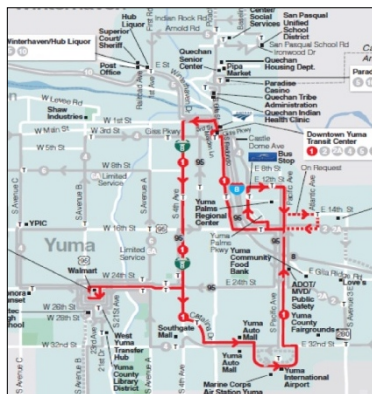
3. Service Change History, 2013-2016

Red 1 – Central Yuma (Counterclockwise)

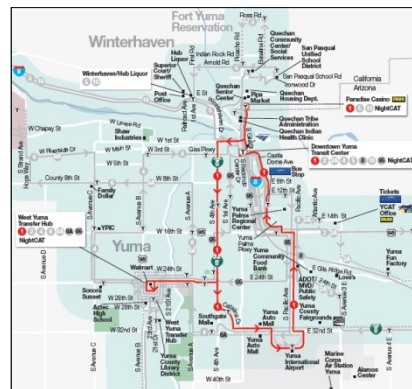
Route 1 was discontinued prior to 2012 for budgetary reasons, but the route was restored in January 2012. This route served major destinations in central Yuma including downtown, Yuma Palms Regional Center, Yuma International Airport, Yuma Regional Medical Center, and the West Yuma transfer center, as well as S. Pacific Avenue, S. 4th Street, Redondo Center Drive and other major streets. From January 2012 through January 2013, Route 1 also provided service across the Colorado River into California to serve Winterhaven and the Quechan Paradise Casino. From January 2013 to October 2013, Blue Route 5 replaced California service. Effective August 18, 2014, Red 1 was discontinued, various segments replaced by several routes.

The figures below show changes to Red 1 prior to its August 2014 discontinuance.

Post January 2013



Post October 2013

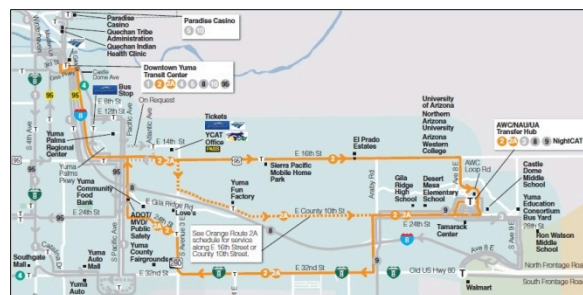


Orange 2 – Central Yuma – East Yuma – AWC/NAU/UA

Orange Route 2 underwent a number of incremental changes prior to its modification as part of YCAT’s major restructuring implemented in August 2014. These included variations in the routing between downtown Yuma and AWC/NAU/UA, and changes in the route’s late afternoon ending times due to low student ridership after 3:00 p.m.

The figures below show changes to Orange prior to the August 2014 changes.

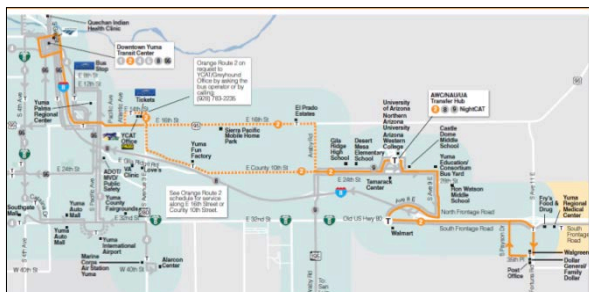
Post January 2013



Brown 3 – Fortuna Foothills Flexroute

Brown Route 3 began service in Spring 2012 to serve the Fortuna Foothills area generally located east of the AWC/NAU/UA campus, straddling I-8. Service was modified in January 2013 to replace limited fixed route service previously provided by an Orange 2/2A service variation.

Post October 2013 (Orange 2/2A)



Post January 2013



Green 4 – Central Yuma (clockwise)

Green Route 4 was operated prior to the January 2012 changes, and survived earlier cuts that temporarily eliminated Red 1 for budgetary reasons. Modifications were made in January 2013 in order to improve on-time performance and eliminate a non-productive segment serving an industrial area east of MCAS-Yuma. Incremental changes were also made to

Post January 2013



Blue 5 – Yuma-Paradise Casino-Winterhaven-Quechan Reservation

Blue Route 5 began operation in January 2012 to accommodate trips crossing the Colorado River between Arizona and California, including to the Quechan Casino & Resort, Quechan Paradise Casino, Fort Yuma “Indian Hill,” Winterhaven and the Quechan Indian Reservation in general. Later, a connection to the border crossing at Algodones was added due to numerous requests. Blue 5 schedule changes were made often to improve on-time performance, plus changes to afternoon service ending times.

Post January 2013



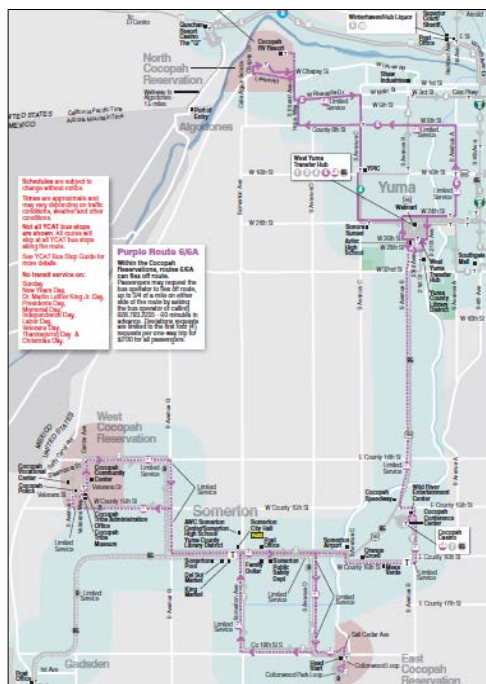
Post October 2013



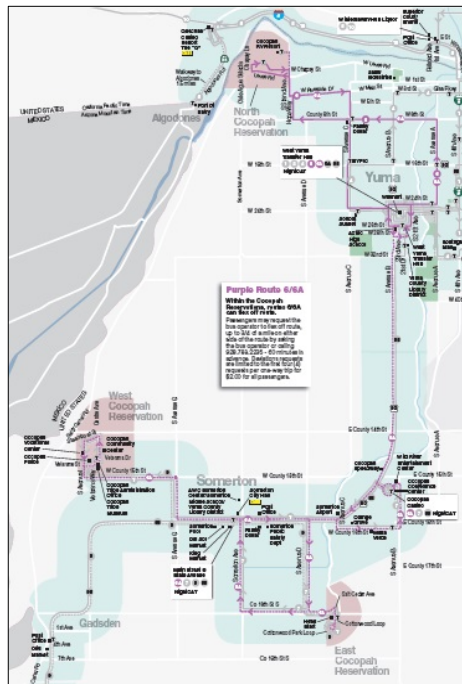
Purple 6/6A – Cocopah North, East, West, South-Yuma-Somerton

Purple Route 6/6A has undergone a series of changes designed to improve productivity and on-time performance. The current configuration of Purple 6A combined previous Purple 6, Purple 6A, and Violet 7 in October 2013. This combination occurred so the North, West and East Cocopah Reservation would be served by one route, rather than forcing tribal members to transfer at the West Yuma transit center or Cocopah Casino.

Post January 2013



Post October 2013



Violet 7 – West Cocopah-Somerton-East Cocopah-Cocopah Casino

This route was discontinued in early 2014, with service combined with Purple 6A. See maps above.

Gold 8/8A – (Yuma)-AWC/NAU/UA-Fortuna Foothills-Wellton

In January 2012, Gold 8 originally served the entire Yuma-AWC/NAU/UA-Fortuna Foothills-Wellton corridor. In late 2013, the route was changed to serve only the AWC/NAU/UA-Fortuna Foothills-Wellton segment, with connections through to Yuma provided by Orange 2 at AWC/NAU/UA. Gold 8 also covers the Fortuna Foothills area served by Brown 3, reducing expenses in that relatively low productivity area.

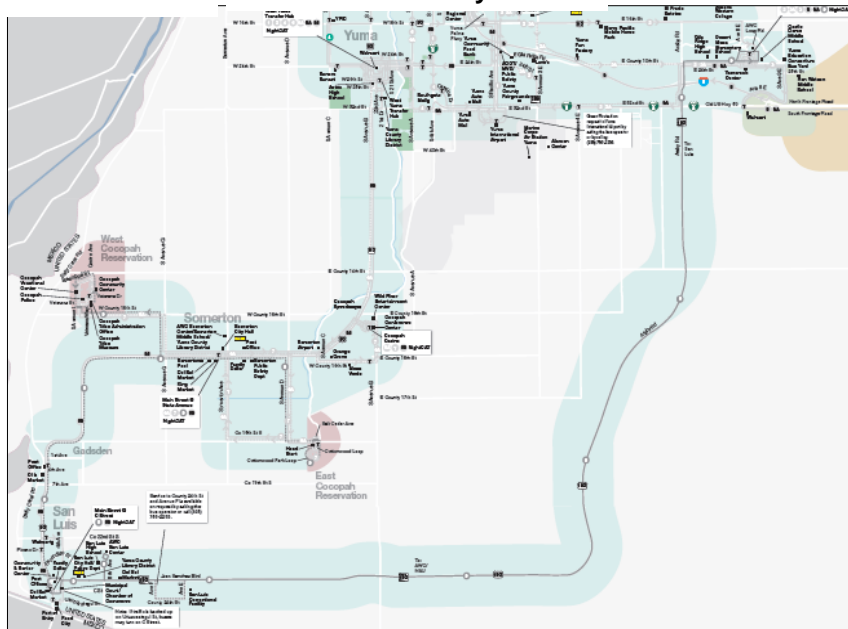
Post January 2012



Silver 9 – San Luis-AWC/NAU/UA

Silver Route 9 began operation in January 2012 to serve the need to connect students living in San Luis to AWC/NAU/UA. This route was modified to provide flex service on school nights, including drop-offs in Somerton and the Cocopah Reservations. This route was modified in August 2014 to provide direct services in the Highway 95 corridor to supplement Yellow 95, and to provide direct service between Somerton and AWC/NAU/UA, in addition to San Luis.

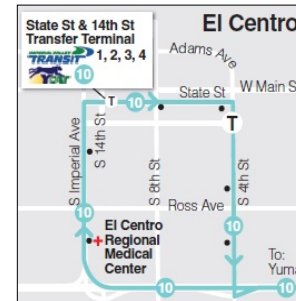
Post January 2013



Tuquoise 10 – Yuma-Quechan Reservation-EI Centro

Turquoise Route 10 began operation in FY 2012-13 in order to provide a 3-day-per-week connection between Yuma, the Cocopah Indian Reservation and El Centro, California. This route specifically was designed to meet the needs of Eastern Imperial County, California residents who needed access to various county or state functions, such as courts, Department of Motor Vehicles, and social and medical services only available in El Centro or other major Imperial County communities, not Winterhaven or on the Quechan Indian Reservation.

Post January 2013



Post October 2013

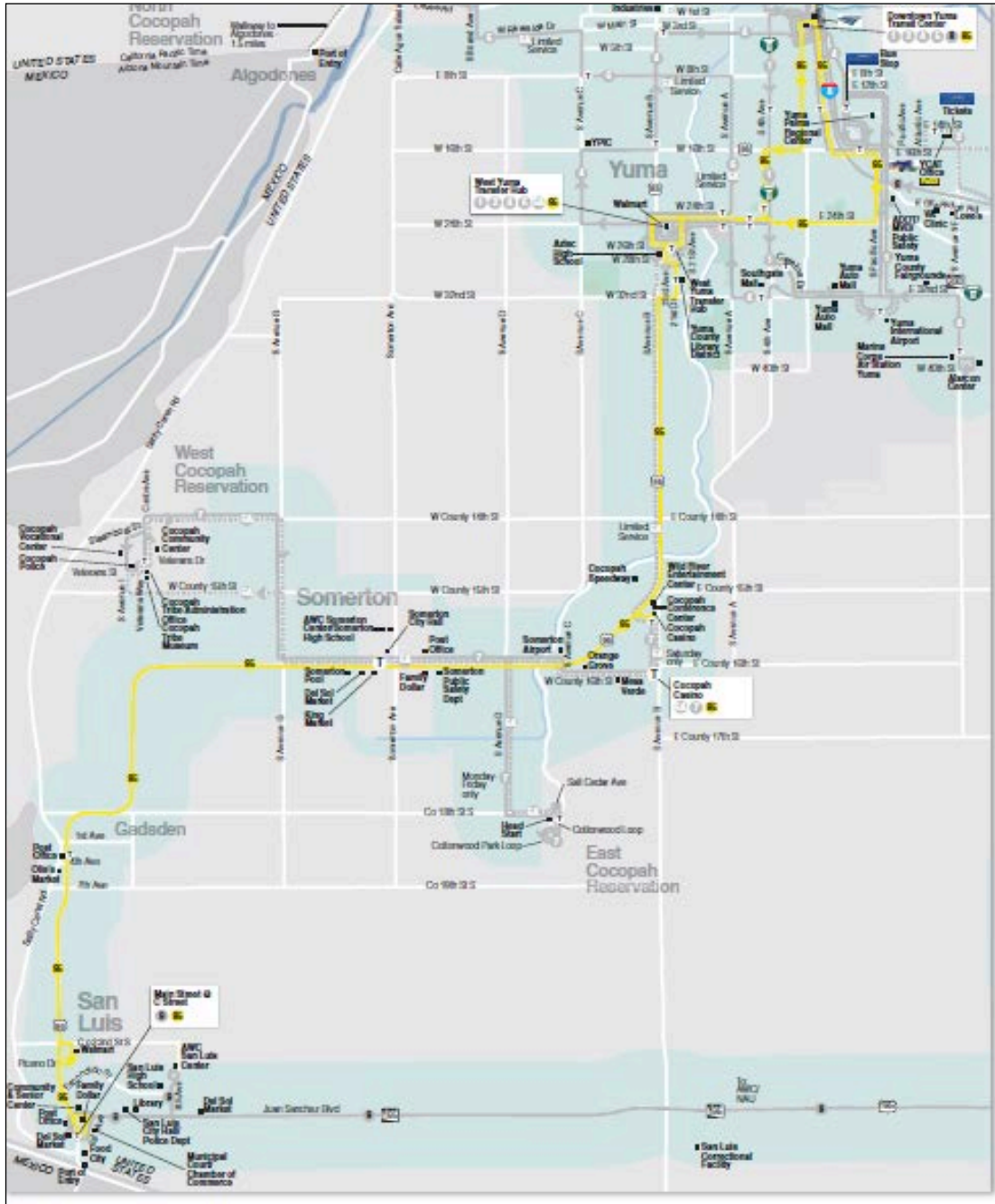


Yellow 95 – Yuma-East Cocopah-Somerton-Gadsden-San Luis

Yellow Route 95 provides intercity semi-express bus service between Yuma, the East Cocopah/Cocopah Casino, Somerton, Gadsden, and San Luis, ending within a block of the Mexican border. Service frequencies have varied over the years, with service every 45 minutes over most of the span of service. Various combinations of entry into and leaving Central Yuma were also tried. Changes in Yellow 95 service ending times have also been made incrementally, plus an extension of selected trips to the ACCT Call Center in San Luis.

In August 2014, Yellow 95 was restructured to cover S. 4th Avenue in Central Yuma in both directions, replacing discontinued Red 1 on this segment. In addition, Yellow 95 buses are now through-routed with Orange 2 to/from AWC/NAU/UA.

Post January 2013



Service Coverage & Service to “Transit Dependent” Persons

In a highly auto-oriented area like Yuma County, the primary role of transit has evolved to provide access and mobility for those, who for whatever reason, do not have access to a motor vehicle so that can access work, shopping, medical and other daily activities. “Accessibility” means that access to desired activities and destinations is readily available. In contrast, “mobility” refers to the physical movement needed to achieve access, regardless of mode.

In urbanized areas, the YCAT standard is at least 75% of the population shall have access to a fixed route bus stop within 0.5 mile, or a 10-minute walk. Since the primary role of YCAT is to serve those without access to a vehicle, the system should be readily available where “transit dependent” persons reside. Figure 4 illustrates the reach of transit effective with the August 2014 changes, compared to population within a 0.75 mile of a route, which is also the coverage area of ADA-required OnCall service. A majority of Yuma urbanized area and incorporated city residents live near a bus route.

In the route coverage analysis based on an evaluation of 2010 U.S. Census data completed for the *YCAT Transportation Development Plan* completed in 2011 and detailed in YCAT’s *FY 2013-2014 Performance Report*, about 77% of the population has a bus route within a half mile reach within the urbanized area.

The figure on page 14 of YCAT’s *FY 2013-2014 Performance Report* illustrates duplicate coverage areas; within half a mile in several parts of central Yuma, primarily occurring between Ave A and Pacific Avenue. “Duplicate coverage” means an area that has more than one route within walking distance. This is typical of areas with major activity centers or that are densely populated (the population density of several areas of Central Yuma exceed 8,000 persons per square mile).

Prior to the August 2014 service changes, three routes (Red 1, Green 4, and Yellow 95) convolutedly traverse nearly the same geographic area in one-way directional loops. Along Avenue A, route Purple 6 overlaps with Red 1, Green 4, and Yellow 95 along 4th Ave. One-way loops usually are less legible (*simplicity makes it easier to remember the transit system layout*), and increase travel time since one-way loops require much out-of-direction travel. A rider must typically return to their origin differently than to the destination, thus diminishing legibility and convenience.

Low-income status is also a key indicator of transit dependency. The Federal Transit Administration (FTA) defines a “low-income” person as someone whose median household income is at or below 150% of the U.S. Department of Health and Human Services (HHS) poverty guidelines. Pages 15 and 16 of YCAT’s *FY 2013-2014 Performance Report* illustrate low-income areas in the YCAT service area, based on American Community Survey median income data, as well as the following 2013 HHS thresholds at 150%: \$17,235 (1 *per* household); \$23,265 (2 *per* household); \$29,295 (3 *per* household); and \$35,325 (4 *per* household).

4. YCAT System & Route Performance

During FY 2015-2016, YCAT carried 432,260 passengers including YCAT OnCall demand responsive service, a 6.48% decrease from, the prior fiscal year. Compared to FY 2014-15, a decrease of 185 revenue vehicle hours (*scheduled hours of service available to passengers*). Additionally, a systemwide farebox recovery ratio of 14.3% farebox recovery ratio (*proportion of transit operating expenses covered by passenger fares*) was achieved.

In addition, prepaid pass programs were continued during FY 2015-16 for Arizona Western Collage, Northern Arizona University, University of Arizona, Aztec High School, and Yuma Private Industry Council Charter High School students, employees, and facility. This program allows students and employees with valid IDs to ride YCAT fixed route buses for free. Since in effect these programs are prepaid fares, they increase the achieved YCAT farebox recovery ratio still further

Figure 6 below provides performance measures used for system productivity analysis for FY 2015-16. Figure 7 summarizes key operating data by route. Subsequent figures illustrate the comparative performance of each route compared to one another and from one year to the next.

As a general rule, new transit service should fully meet established performance standards by the end of the second full year of operation. Expansion of existing service should be meeting at least 50% of the established performance standards during the first year of operations.

Figure 6. YCAT Performance Objectives, FY 2015-16

Service Categories	Performance Measures			
	Operating Cost per Hour Not Exceed	Passengers per Revenue Hour Not to Fall Below	Subsidy per Passenger Not to Exceed	Farebox Recovery Not to Fall Below
Urban Fixed (Routes 2, 4, 4A, and 95)	\$90.00	10	\$10.00	20%
Rural Fixed (Routes 5, 9, 10)		5		
Urban Flex (Routes 3 and 6A)		4		
Rural Flex (Routes 6A and 8)		3		
Special Service (NightCAT and HolidayCAT)		3		
Shuttles (no current)		20		
Demand Response (YCAT OnCall) ¹		2.5	\$25.00	5%
Systemwide	\$90.00	15	\$17.50	20%

¹ Fully replacing previous Dial-A-Ride, YCAT OnCall is available to ADA customers only.

Figure 7. YCAT Performance Analysis Summary Statistics

ROUTE		FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Red 1	Boardings	16,107	37,339	42,581	4,026	-
	Revenue Hours	1,784.0	3,568.0	3,145.0	419.6	-
	Operating Cost	\$ 84,679	\$ 158,054	\$ 154,423	\$ 24,672	\$ -
Orange 2/ Yellow 95	Boardings	183,998	224,123	268,449	285,918	269,708
	Revenue Hours	10,855.0	12,322.0	12,847.0	16,511.1	16,902.0
	Operating Cost	\$ 563,228	\$ 545,854	\$ 630,823	\$ 970,853	\$ 1,093,052
Brown 3/Gold 8	Boardings	953	7,124	13,326	16,419	12,325
	Revenue Hours	294.0	1,977.0	3,699.0	3,046.8	2,878.4
	Operating Cost	\$ 13,955	\$ 87,566	\$ 181,631	\$ 179,152	\$ 186,146
Green 4/Green 4A	Boardings	45,767	43,165	54,010	64,267	58,639
	Revenue Hours	3,537.0	3,645.0	3,440.0	5,823.9	6,141.9
	Operating Cost	\$ 165,922	\$ 161,489	\$ 168,923	\$ 342,445	\$ 397,197
Blue 5	Boardings	664	11,597	15,532	16,793	17,042
	Revenue Hours	289.0	3,405.0	3,544.0	3,112.3	3,059.6
	Operating Cost	\$ 13,664	\$ 150,828	\$ 174,024	\$ 183,003	\$ 197,864
Purple 6	Boardings	24,235	17,217	22,889	46,107	44,675
	Revenue Hours	3,407.0	3,340.0	3,534.0	5,907	5,697
	Operating Cost	\$ 176,165	\$ 147,927	\$ 173,729	\$ 347,302	\$ 368,438
Violet 7	Boardings	7,282	19,866	20,621	-	-
	Revenue Hours	1,283.0	2,774.0	2,048.0	-	-
	Operating Cost	\$ 63,540	\$ 122,889	\$ 100,557	\$ -	\$ -
Silver 9	Boardings	2,281	10,892	14,035	16,248	15,587
	Revenue Hours	547.0	1,130.0	1,007.0	1,054.2	1,096.2
	Operating Cost	\$ 25,977	\$ 50,047	\$ 49,444	\$ 61,987	\$ 70,891
Turquoise 10	Boardings	-	1,027	2,651	5,597	3,070
	Revenue Hours	-	343.0	907.0	911.4	866.8
	Operating Cost	\$ -	\$ 16,178	\$ 44,522	\$ 53,590	\$ 56,056
Peach 13	Boardings	-	-	4,621	202	-
	Revenue Hours	-	-	1,053.0	84.0	-
	Operating Cost	\$ -	\$ -	\$ 51,702	\$ 4,939	-
NightCAT	Boardings	814	2,639	3,163	3,848	3,152
	Revenue Hours	185.0	388.0	587.0	727.5	846.6
	Operating Cost	\$ 8,762	\$ 17,180	\$ 28,822	\$ 42,777	\$ 54,750
HolidayCAT/ Special Service	Boardings	-	1,358	1,334	1,619	557
	Revenue Hours	-	155.0	90.0	179.6	102.8
	Operating Cost	\$ -	\$ 3,588	\$ 4,419	\$ 10,560	\$ 6,648
GRAND TOTAL	Boardings	296,240	349,511	463,326	461,044	424,755
	Revenue Hours	22,223.0	32,892.0	36,939.0	37,777	37,592
	Operating Cost	\$ 1,189,267	\$ 1,570,215	\$ 1,764,596	\$ 2,221,282	\$ 2,431,042

IMPORTANT NOTE: Operating costs presented in this table are contract expenses only, and do not include YCIPTA costs for administration, overhead, fuel, insurance, etc.

Fixed Route Operating Statistics & Performance Measure Trends

Figures 8 through Figure 16 summarize changes in performance indicators for each individual route and the YCAT fixed route network as a whole, by Fiscal Year. These indicators are as follows:

Figure 8. Boarding Passengers by Route

Figure 9. Boarding Passengers Change from Prior Year

Figure 10. Revenue Vehicle Hours by Route

Figure 11. Boarding Passengers per Revenue Vehicle Hour

Figure 12. Contract Operating Expense by Route

Figure 13. Contract Operating Expense per Revenue Vehicle Hour

Figure 14. Contract Expense Per Boarding Passenger

Figure 15. Estimated Subsidy Per Boarding Passenger (contract expense only)

Figure 16. Estimated Farebox Cost Recovery by Route (contract expense only)

Definitions. A “boarding passenger” is one person boarding a bus one time, regardless of how many times an individual boards a bus in a given day (This is **not** the same as a “linked trip,” which is one individual traveling from one origin to one destination regardless of how many boardings and transfers are made in one trip. Estimating linked trips is an analytical challenge beyond the scope of the current analysis).

A “revenue vehicle hour” is a bus operating over a period of one hour, when transit service is available for use by passengers. Revenue vehicle hours specifically exclude the time required for a bus to travel to/from the bus garage and its service originating or ending point, e.g., when a bus is not available for passengers to use.

“Contract operating expense” is the cost to YCIPTA for bus service that is contracted out to the private sector for operations, including wages and benefits for drivers, dispatchers, contractor’s management and maintenance personnel. This expense specifically **does not** include YCIPTA’s direct expenses for non-contractor (e.g., public sector) wages and benefits, office expenses including rent, materials expense such as fuel and other supplies, insurance, administrative and other overhead costs.

“Cash fares” also do not include contractual prepaid fare programs for AWC/NAU/UA and other students, employees and Cocopah tribal members that allow cash-free boarding with only a valid ID. The “farebox cost recovery” for YCAT routes is calculated dividing cash fares by contract operating expenses. Though this farebox cost recovery calculation is overstated since direct, non-operating contract expenses are not included, it is approximately representative for the entire system, since prepaid fare revenues can legitimately be calculated as fares. An outcome unique to YCAT is that the Orange 2 and Silver 9 farebox recovery (and to an extent, that of Yellow 95) calculated here is low due to large numbers of AWC/NAU/UA students. This is also the case for Purple 6A, due to heavy usage by Cocopah tribal members who may board with a valid tribal ID.

Figure 8. Boarding Passengers by Route

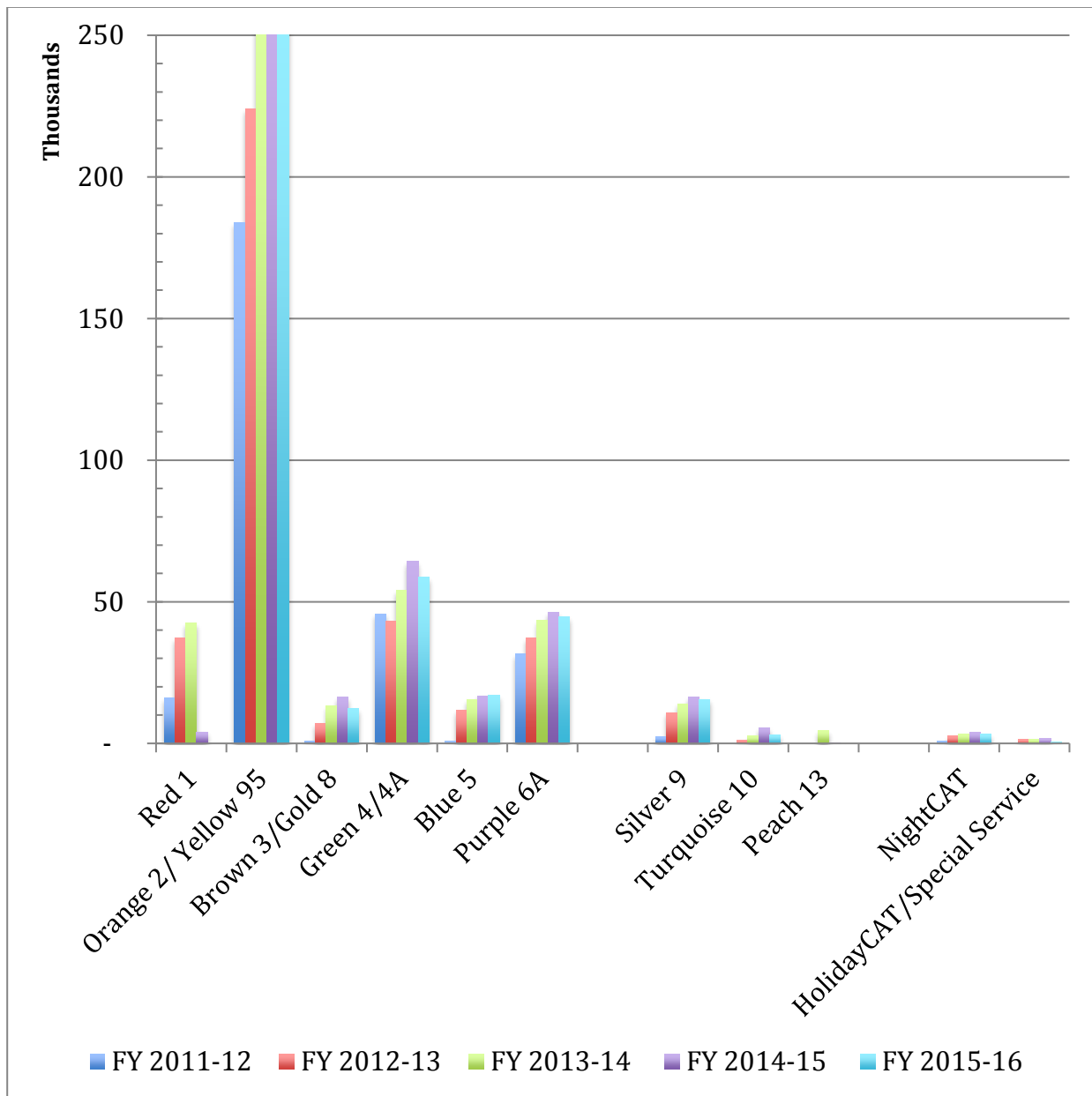
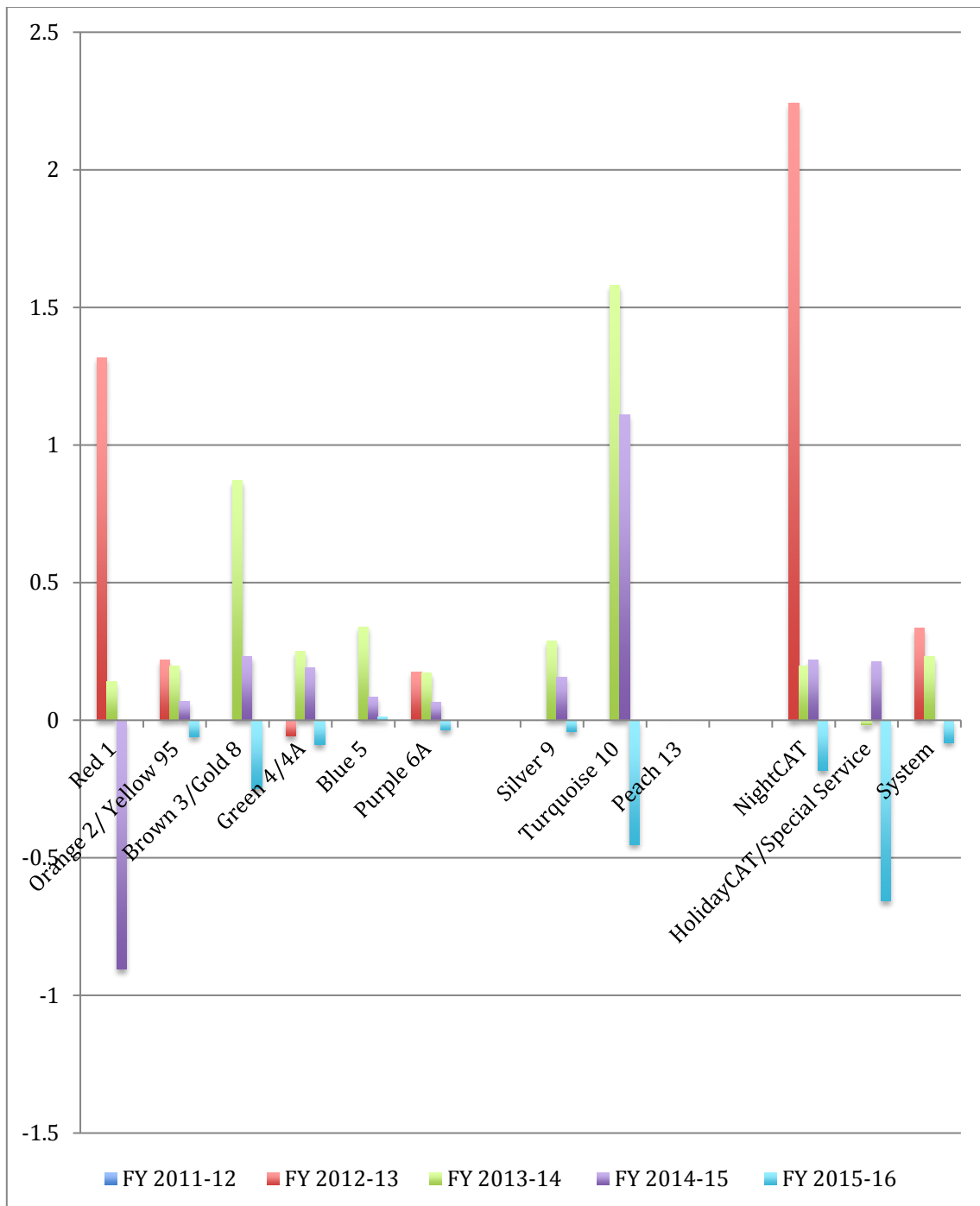


Figure 9. Boarding Passengers Change From Prior Yr, Percent #



As shown in Figure 8, most YCAT routes have experienced significant ridership increases in FYs 2011-12, 2012-13 and 2013-14 with a slight decrease of .21% in 2014-15 and a further decrease of 8.1% in 2015-2016

As in the past Yellow 95 continues to dominate its share of total YCAT patronage, constituting 63% in FY 2015-2016 .

Effective on Monday, August 18, 2015, Yellow 95 and Orange 2 were restructured to “interline,” e.g., eastbound Yellow 95 buses become Orange 2 buses at the downtown Yuma transit center, and westbound Orange 2 buses transition to southbound/westbound Route 95. Yellow 95 also was restructured to incorporate the South 4th Avenue segment of previous Red 1 in both directions, and Orange 2 was rerouted in both directions via East 32nd Avenue and other connecting segments.

In FY 2015-16 boardings for Orange 2/Yellow 95 showed a decrease of 5.9% from FY 2014-15. However, since Yellow 95 and Orange 2 are now interlined, the combined share of both routes of all YCAT boardings increased from 62% in FY 2014-15 to 63% in FY 2015-16 .

Green Route 4/4A boardings have decreased by 8.9% from FY 2014-15. Green 4A provides counter clockwise service to Green 4’s clockwise operations.

Restructuring of Purple 6, Purple 6A, and Violet 7 into one continuous route, the current Purple 6A, has been successful in attracting strong ridership growth. In FY 2011-12, the former three routes collectively served 31,517 boardings. In FY 2012-13 there were 37,083 boardings (+17.7%), and during FY 2013-14, 43,510 boardings (+17.3%). However, after combining all routes ridership through June 30, 2015 totaled 46,320 (+6.5%).

In terms of ridership, in their configurations effective August 18, 2014, Orange 2, Green 4 Green 4A, Purple 6, Silver 9 and Yellow 95 constitute YCAT’s “core” routes. These six routes serve about 88%-90% of YCAT boardings, while constituting about 75% of YCAT revenue vehicle hours. Collectively these routes served about 13 passengers per revenue vehicle hour. This measure is discussed in more detail below.

The “lifeline” routes (Gold 3, Blue 5, Turquoise 10) have shown strong ridership growth since FY 2011-12, but their collective productivity is still relatively low, e.g., collectively less than 7.8 passengers per revenue vehicle hour.

Figure 10. Revenue Vehicle Hours by Route

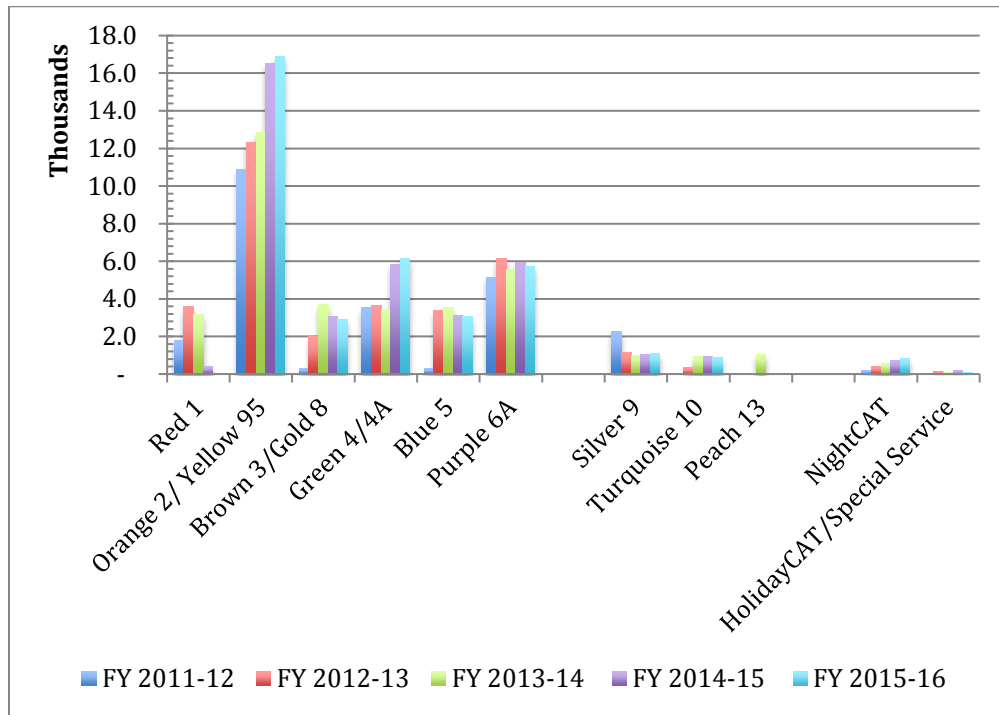
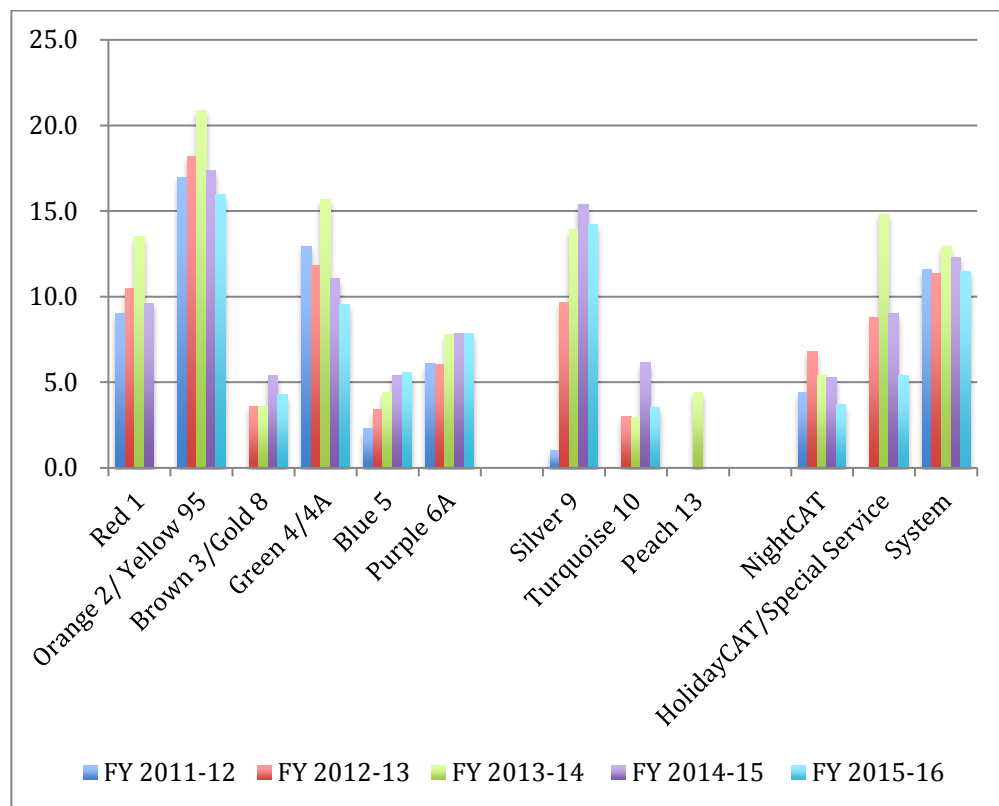


Figure 11. Boarding Passengers Per Revenue Vehicle Hour



As shown in Figure 11, YCAT productivity as measured by passenger boardings per revenue vehicle hour has decreased slightly since FY 2015-16 (11.5), e.g., down from 12.3 passenger boardings/revenue vehicle hour during FY 2014-15.

As expected, Yellow 95 leads all other routes by a wide margin averaging 16-20 boardings per revenue vehicle hour. Silver 9 has maintained productivity over the last three years.

In contrast, Orange 2/Yellow 95 serving East Yuma and AWC/NAU/UA has seen a marked decline in the past year, from about 18.0 boardings/revenue vehicle hour in FY 2013-14 to about 11 boardings/revenue vehicle hour in FY 2014-15. However, this change is certainly an artifact of how Orange 2 and Yellow 95 were interlined beginning August 18, 2015. Many Orange 2 passengers previously transferring from Yellow 95 in downtown Yuma now board Yellow 95 “further down the line” and ride through to Orange 2 with transferring no longer required.

In contrast to growth on other routes, Brown 3 productivity has remained about the same over four years of operation, at about 4.0 passenger boardings per revenue vehicle hour on each route. In contrast, Blue 5 productivity has doubled to slightly more than 5.0 boardings/revenue vehicle hour, which is still well below the system average. Productivity on Gold 8 has shown the most increase from FY2013-2014 increasing from 2.2 to 12 passengers boardings per revenue vehicle hour. This is an increase of 81.67% from previous year. Turquoise 10 has improved to over 6.0 boardings/revenue vehicle hour, which implies about 8.0-9.0 riders per trip on this route, e.g., based on travel times between downtown Yuma and El Centro of about 1.5 hours in each direction.

Over the past four fiscal years, combined Purple 6/6A and Violet 7 (now Purple 6A only) has seen steady ridership increases and improved productively. Collective productivity was about 6.0 boardings/revenue vehicle hour during FY 2011-12, increasing to about 8.0 boardings/revenue vehicle hour in FY 2014-15.

NightCAT productivity has generally averaged slightly more than 5.0 passenger boardings/revenue vehicle hour over the past four years, with a bump to about 6.0 during FY 2012-13. Continuing holiday service during the winter holidays is acceptable at more than 10.0 boardings/revenue vehicle hour when service is operated.

Important Note: Figures 12, 13, 14, 15 and 16 are based on contract expenses only.

Figure 12. Contract Operating Expense By Route

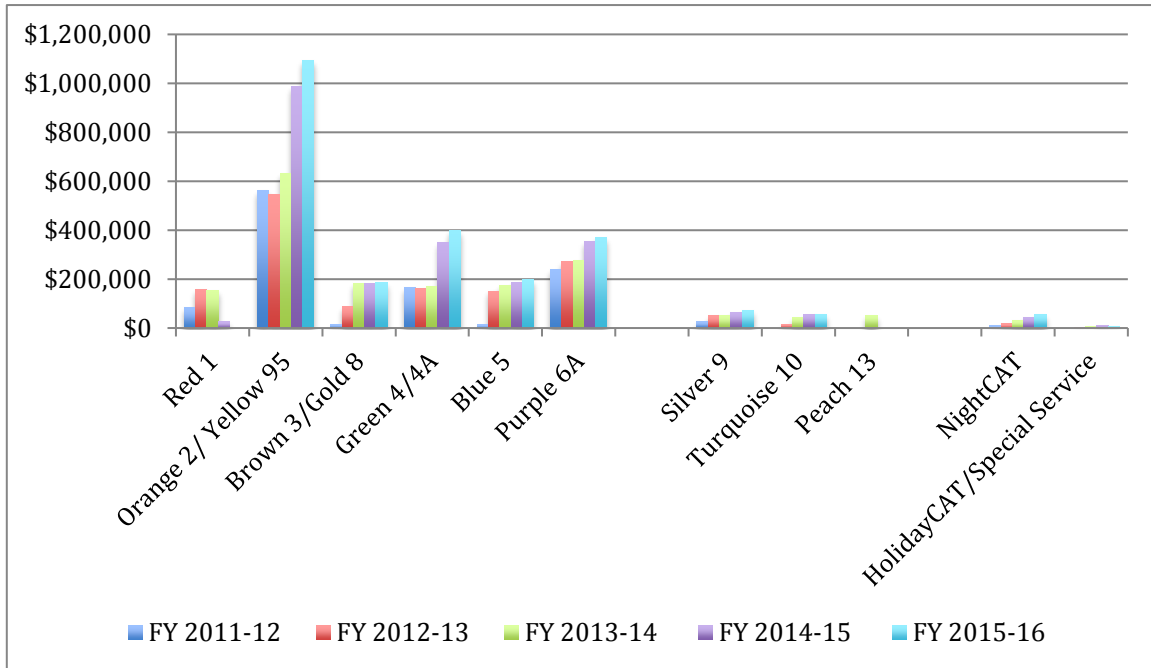


Figure 13. Contract Operating Expense Per Revenue Vehicle Hour

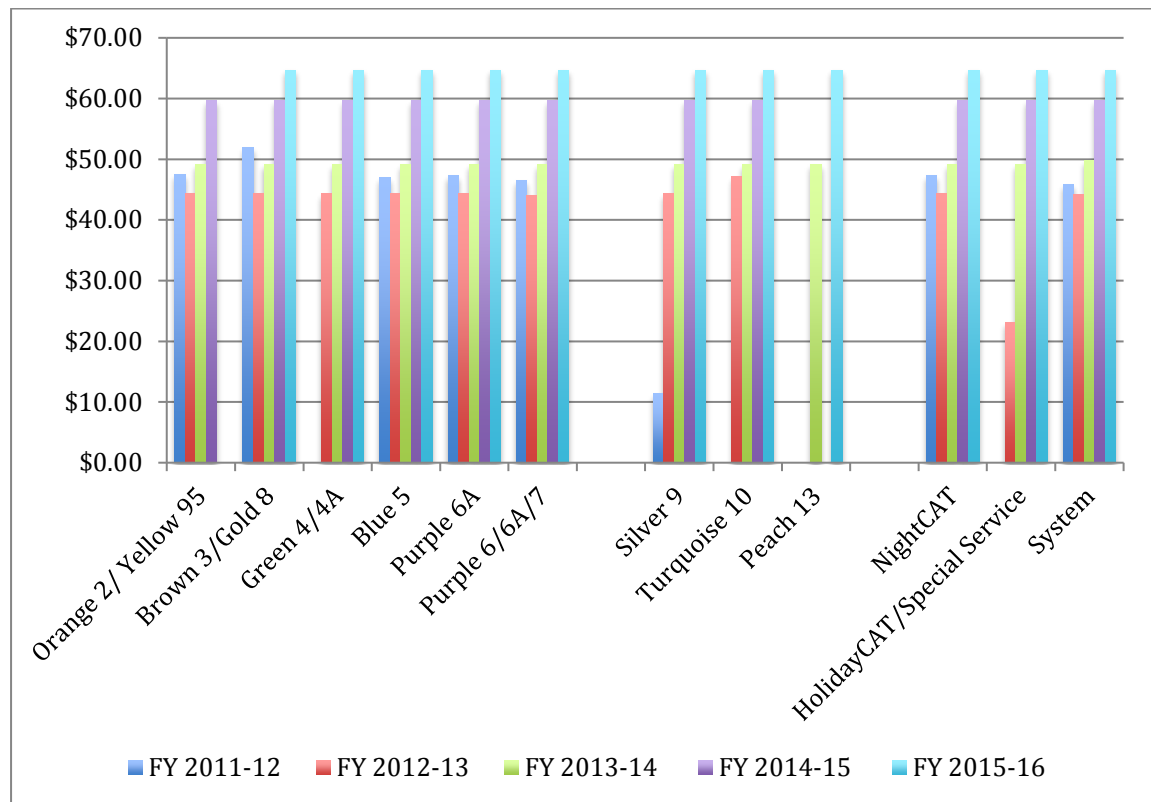


Figure 14. Contract Expense Per Boarding Passenger

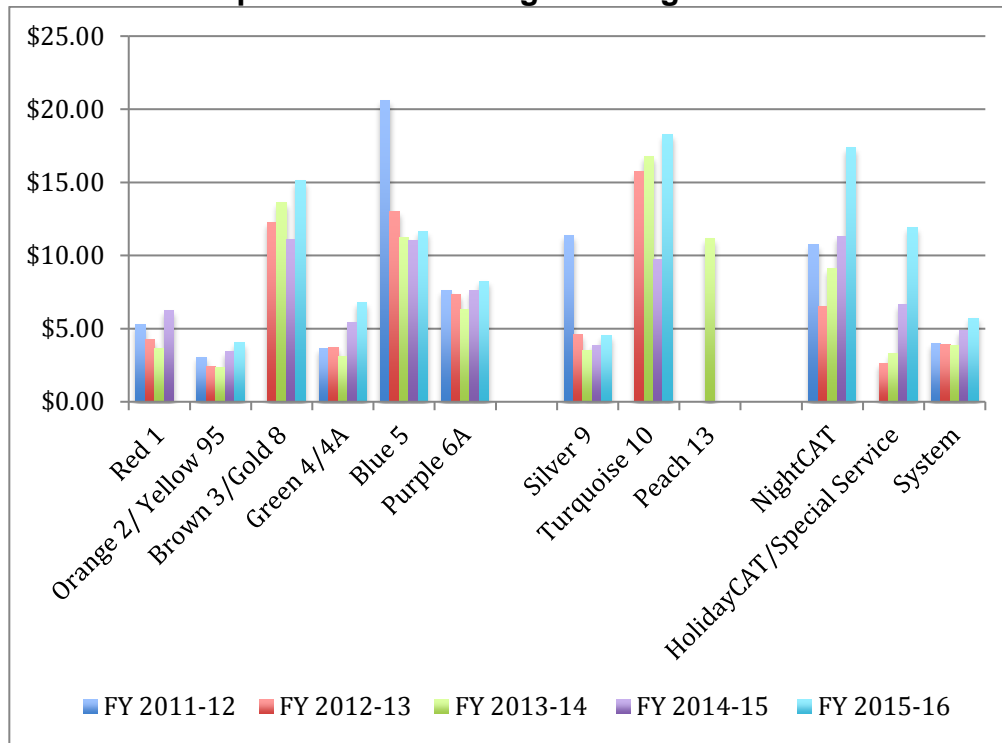
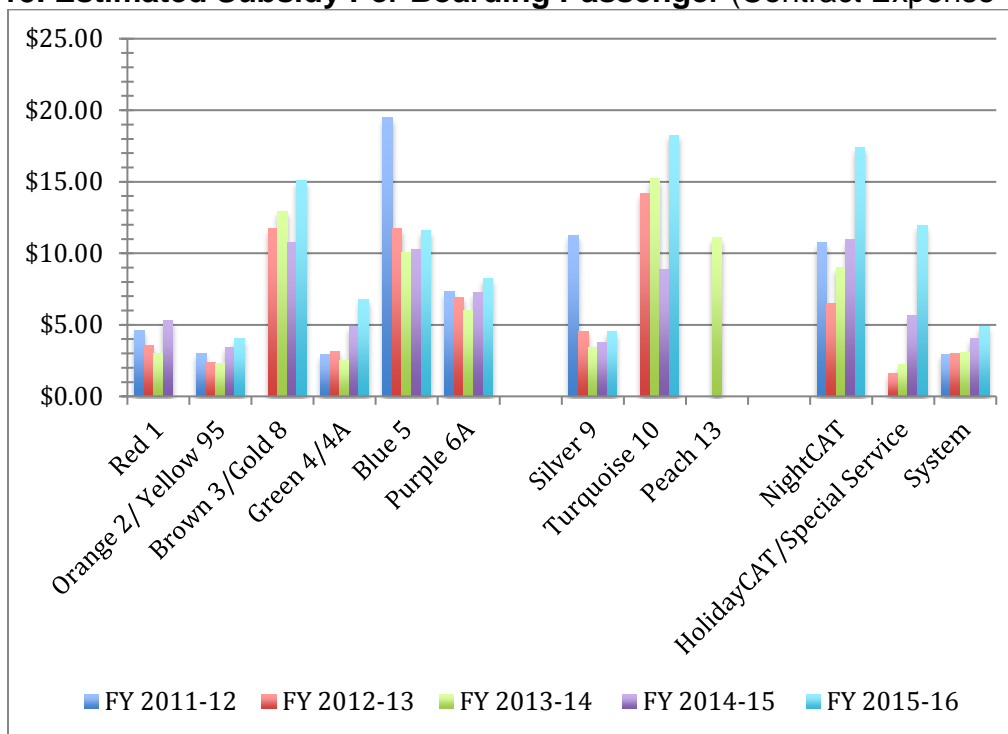


Figure 15. Estimated Subsidy Per Boarding Passenger (Contract Expense Only)



The results for Figures 12 through 16 generally closely follow the allocation of operating resources to a given route, e.g., primarily revenue vehicle hours. Miles operated have an influence on total costs, particularly for fuel and bus maintenance. However, the average speeds vary so much on different YCAT routes that revenue vehicle hours was considered to be a more influential on a route's operating expense.

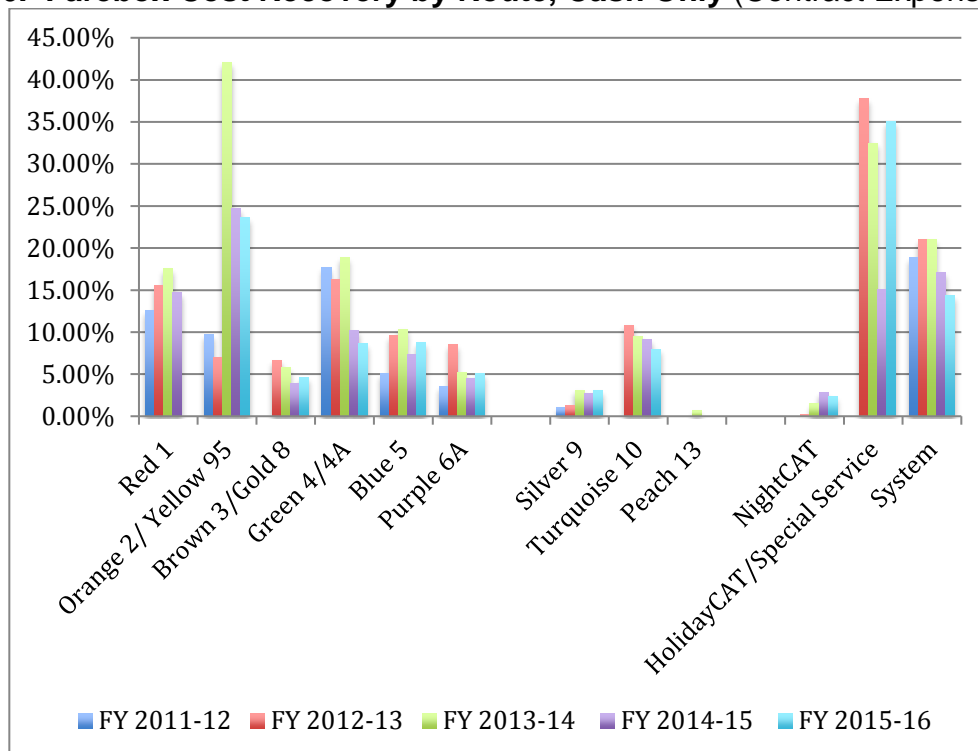
Net operating subsidy per boarding for the entire YCAT fixed route system remains at about \$4.00 based on contract costs and probably less than \$5.00 based on total YCAT operating costs, well below established standards.

As shown in Figure 15, YCAT's estimated subsidy per passenger (based on contract operating expenses only) has increased on most routes. And as expected, the most cost-effective route continues to be Yellow 95 at \$2.11 per boarding, followed by Silver 9 at \$3.77, Gold 8 at \$4.72, Green 4 about \$4.85, and Orange at \$5.22 per boarding.

In contrast and also as expected, lifeline routes have much higher subsidies per passenger. For example, Brown 3 subsidies have consistently been above \$10.00 per boarding based on contract expenses. Blue 5 subsidies have plummeted since FY 2011-12, but are still about \$10.00 per boarding. Turquoise 10 has also improved its patronage since service startup, subsidy per passenger boarding has dropped from \$15.21 to \$8.85. Almost a 50% decrease from previous fiscal year.

To some extent, the overall subsidy per boarding on a given route is probably less than it may appear, since the calculations on which Figures 12-16 are based do not include prepaid fare arrangements, such as that for AWC/NAU/UA and other students, as well as employees of AWC/NAU/UA and YRMC. This issue is discussed further below after Figure 16.

Figure 16. Farebox Cost Recovery by Route, Cash Only (Contract Expense Only)



According to Figure 16, YCAT's fixed route farebox cost recovery is about 14.3%, which has declined by 2.7% from the previous fiscal year. This figure is probably an accurate approximation of YCAT's total overall farebox cost recovery, e.g., once other YCAT operating expenses are added to its contract expenses, and revenues obtained from prepaid fare programs including AWC/NAU/UA students and employees, Cocopah tribal members, and other are added to cash fares.

The prepaid fare programs for students add what is properly classified as fare revenues to all YCAT routes. As shown in Figure 17 below, prepaid fares accounted for 53.6% of all YCAT fixed route boardings in FY 2015-16, but 92.9% on Silver 9, 81.6% on Orange 2, 76.8% on Purple 6A, 71% on Gold 8, 68% on Green 4/4A, 79.6% on Brown 3, and 36.7% on Yellow 95.

If transferring is estimated to be 25% of total ridership, then prepaid fares may account for closer to half of total "linked trips" made on YCAT fixed route service. As previously mentioned, calculated linked trips is a complex exercise beyond the scope of this analysis. One method is to conduct onboard surveys and estimate how many transfers are made based on survey answers. It would also be possible to ascertain growth in total trip-making by comparing growth in passenger miles in a given fiscal year with prior years, based on on-board sampling conducted for YCAT's annual report to the National Transit Database (NTD).

Figure 17. YCAT Total Boardings vs. Prepaid Fare Boardings

Route	Total Boardings	Prepaid Fare Boarding	Prepaid Fare Boarding Percent
Orange 2	44,226	36,099	81.6%
Brown 3	8,760	6,969	79.6%
Green 4	58,087	39,507	68.0%
Blue 5	17,042	8,476	49.7%
Purple 6	44,609	34,243	76.8%
Gold 8	3,548	2,518	71.0%
Silver 9	15,587	14,476	92.9%
Turquoise 10	3,070	405	13.2%
Night Cat 11	3,149	2,455	78.0%
Yellow 95	224,479	82,283	36.7%
Special 96	1,641	4	0.2%
System Total	424,198	227,435	53.6%

Demand Responsive Operating Statistics & Performance Measures

Figure 18 summarizes operating statistics and performance measures for YCAT's demand responsive service, YCAT OnCall.

Figure 18. YCAT Demand Responsive Operating Trends

SERVICE		FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
YCAT OnCall	Boardings	14,307	3,568	7,209	6,585	7,505
	Revenue Hours	9,399.0	2,897.0	3,630.0	2,820.9	4,198.0
	Cash Fares	\$30,053	\$4,556	\$3,923	\$8,155	\$7,949
	Operating Cost	\$ 416,723	\$ 113,205	\$ 155,488	\$ 160,313	\$ 156,252
YCAT OnCall	Boardings/RVH	1.5	1.2	2.0	2.3	1.8
	Expense/Boarding	\$29.13	\$31.73	\$21.57	\$24.35	\$20.82
	Net Subsidy/Boarding	\$27.03	\$30.45	\$21.02	\$23.11	\$19.76
	Farebox Recovery %	7.2%	4.0%	2.5%	5.1%	5.1%

As noted in the YCAT *Short Range Transit Plan* and elsewhere, YCAT-funded demand responsive service was reduced at the end of FY 2011-12 to provide service only as needed to persons with disabilities who are unable to use regular fixed route service, pursuant to the mandates of 1990's American with Disabilities Act (ADA).

5. Conclusions and Recommendations

In 2015-16 YCAT did not meet the expectations in ridership, but did achieve most of the performance measures, but falling short of the 20% system-wide farebox recovery by 5.7%, even when prepaid fares and total operating expenses are considered. YCAT fixed route ridership decreased by 6.48% in FY 2015-16 from FY 2014-15.

Though the August 18, 2014 restructuring made some changes in YCAT fixed route coverage, even with these changes it is estimated that at least 75% of the urbanized population has a bus route within a half mile reach, based on an evaluation of 2010 U.S. Census data for the 2011 YCAT Transportation Development Plan, which was for a less extensive fixed route network. This report has identified YCAT routes and network functionality for continued improvements in convenience, productivity, and reliability.

During FY 2015-2016, contract operating cost *per* hour (average of \$64.67 system-wide) was 8.21% higher than the previous year; anticipated contract operating expenses have increased in FY 2015-16 due to higher contract rates. The entire system has maintained an average subsidy per passenger (based on contract costs only) of about \$3.00 per passenger boarding between FYs 2011-12, FY 2012-13, and FY 2013-14, increased to \$4.00 in FY2014-2015 and now is sitting at \$4.90 for FY2015-16. As expected, Yellow 95 is the champion performer with a subsidy of \$3.09 per boarding.

Between FY 2011-12 and FY 2015-16, YCAT fixed route ridership increased from 282,101 to 424,755 annual boardings, up 50.56%. Service supply remained virtually unchanged from prior year continuing at approximately 37,000 annual revenue vehicle hours. In FY 2015-16, YCAT has closed on the limits of its financial capacity, and will not be expanding significantly in the near future. FY 2015-16 indicate total boardings of 424,755, a 6.48% decrease from FY 2014-15.

APPENDIX

APPENDIX A. YCAT Performance Source Data (Source: YCAT Statistical & Financial Reports)

Boaring Passengers by Route

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	16,107	183,998	953	45,767	664	31,517	2,281	-	-	814	-	282,101
FY 2012-13	37,339	224,123	7,124	43,165	11,597	37,083	10,892	1,027	-	2,639	1,358	376,347
FY 2013-14	42,581	268,449	13,326	54,010	15,532	43,510	14,035	2,651	4,621	3,163	1,334	463,212
FY 2014-15	4,026	286,764	16,419	64,393	16,842	46,320	16,248	5,597	135	3,854	1,619	462,217
FY 2015-16	-	269,708	12,325	58,639	17,042	44,675	15,587	3,070	-	3,152	557	424,755

Revenue Hours

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	1,784.0	10,855.0	294.0	3,537.0	289.0	5,153.0	2,281.0	-	-	185.0	-	24,378.0
FY 2012-13	3,568.0	12,322.0	1,977.0	3,645.0	3,405.0	6,144.0	1,130.0	343.0	-	388.0	155.0	33,077.0
FY 2013-14	3,145.0	12,847.0	3,699.0	3,440.0	3,544.0	5,582.0	1,007.0	907.0	1,053.0	587.0	90.0	35,901.0
FY 2014-15	419.6	16,511.9	3,046.8	5,823.9	3,112.3	5,906.5	1,054.2	911.4	-	727.5	179.6	37,693.7
FY 2015-16	-	16,902.0	2878.4	6141.9	3059.6	5697	1096.2	866.8	-	846.6	102.8	37591.9

Contract Operating Expense by Route

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	\$84,679	\$563,228	\$13,955	\$165,922	\$13,664	\$239,705	\$25,977	\$0	\$0	\$8,762	\$0	\$1,115,892
FY 2012-13	\$158,054	\$545,854	\$87,566	\$161,489	\$150,828	\$270,816	\$50,047	\$16,178	\$0	\$17,180	\$3,588	\$1,461,600
FY 2013-14	\$154,423	\$630,823	\$181,631	\$168,923	\$174,024	\$274,286	\$49,444	\$44,522	\$51,702	\$28,822	\$4,419	\$1,789,502
FY 2014-15	\$25,075	\$986,751	\$182,077	\$348,036	\$185,991	\$352,972	\$62,999	\$54,465	\$0	\$43,475	\$10,733	\$2,252,576
FY 2015-16	0	\$ 1,093,052	\$ 186,146	\$ 397,197	\$ 197,864	\$ 368,425	\$ 70,891	\$ 56,056	-	\$ 54,750	\$ 6,648	\$2,431,068

Boarding Passengers/Revenue Vehicle Hour

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	9.0	17.0	0.0	12.9	2.3	6.1	1.0	0.0	0.0	4.4	0.0	11.6
FY 2012-13	10.5	18.2	3.6	11.8	3.4	6.0	9.6	3.0	0.0	6.8	8.8	11.4
FY 2013-14	13.5	20.9	3.6	15.7	4.4	7.8	13.9	2.9	4.4	5.4	14.8	12.9
FY 2014-15	9.6	17.4	5.4	11.1	5.4	7.8	15.4	6.1	-	5.3	9.0	12.3
FY 2015-16	-	16.0	4.3	9.5	5.6	7.8	14.2	3.5	-	3.7	5.4	11.5

Contract Expense/Revenue Vehicle Hour

	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Purple 6/6A/7	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	\$47.47	\$51.89	\$0.00	\$46.91	\$47.28	\$46.52	\$11.39	\$0.00	\$0.00	\$47.36	\$0.00	\$45.77
FY 2012-13	\$44.30	\$44.30	\$44.29	\$44.30	\$44.30	\$44.08	\$44.29	\$47.17	\$0.00	\$44.28	\$23.15	\$44.19
FY 2013-14	\$49.10	\$49.10	\$49.10	\$49.11	\$49.10	\$49.14	\$49.10	\$49.09	\$49.10	\$49.10	\$49.10	\$49.85
FY 2014-15	\$59.76	\$59.76	\$59.76	\$59.76	\$59.76	\$59.76	\$59.76	\$59.76	#DIV/0!	\$59.76	\$59.76	\$59.76
FY 2015-16	-	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67	\$ 64.67

Contract Expense/Boarding Passenger

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	\$5.26	\$3.06	\$0.00	\$3.63	\$20.58	\$7.61	\$11.39	\$0.00	\$0.00	\$10.76	\$0.00	\$3.96
FY 2012-13	\$4.23	\$2.44	\$12.29	\$3.74	\$13.01	\$7.30	\$4.59	\$15.75	\$0.00	\$6.51	\$2.64	\$3.88
FY 2013-14	\$3.63	\$2.35	\$13.63	\$3.13	\$11.20	\$6.30	\$3.52	\$16.79	\$11.19	\$9.11	\$3.31	\$3.86
FY 2014-15	\$6.23	\$3.44	\$11.09	\$5.40	\$11.04	\$7.62	\$3.88	\$9.73	\$11.28	\$6.63	\$4.87	\$4.87
FY 2015-16	-	\$4.05	\$15.10	\$6.77	\$11.61	\$8.25	\$4.55	\$18.26	\$17.37	\$11.94	\$5.72	\$5.72

Cash Fares (excluding fare agreements)

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	\$ 10,697	\$ 226,367	\$ 1,628	\$ 32,481	\$ 709	\$ 8,284	\$ 272	\$ -	\$ -	\$ -	\$ 21	\$ 280,459
FY 2012-13	\$ 25,977	\$ 234,880	\$ 6,450	\$ 26,222	\$ 14,435	\$ 13,380	\$ 639	\$ 1,645	\$ -	\$ 34	\$ 1,409	\$ 325,070
FY 2013-14	\$ 27,063	\$ 265,510	\$ 10,554	\$ 31,945	\$ 18,046	\$ 14,296	\$ 1,539	\$ 4,205	\$ 326	\$ 423	\$ 1,435	\$ 375,340
FY 2014-15	\$ 3,692	\$ 243,447	\$ 7,094	\$ 35,634	\$ 13,587	\$ 15,922	\$ 1,698	\$ 4,959	\$ -	\$ 1,205	\$ 1,619	\$ 385,904
FY 2015-16	-	\$ 258,457	\$ 8,585	\$ 34,445	\$ 17,292	\$ 18,734	\$ 2,133	\$ 4,467	-	\$ 1,275	\$ 2,333	\$ 347,721

Farebox Cost Recovery By Route (Contract Expense Only)

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	12.59%	9.74%	0.00%	17.69%	5.08%	3.50%	1.04%	0.00%	0.00%	0.00%	0.00%	18.85%
FY 2012-13	15.50%	7.00%	6.67%	16.30%	9.61%	8.50%	1.28%	10.83%	0.00%	0.20%	37.80%	20.99%
FY 2013-14	17.52%	42.09%	5.81%	18.91%	10.37%	5.21%	3.11%	9.44%	0.63%	1.47%	32.47%	20.97%
FY 2014-15	14.72%	24.67%	3.90%	10.24%	7.31%	4.51%	2.70%	9.10%	-	2.77%	15.08%	17.13%
FY 2015-16	#DIV/0!	23.65%	4.61%	8.67%	8.74%	5.08%	3.01%	7.97%	-	2.33%	35.09%	14.30%

Boarding Passengers Change, From Prior Year (%) (FY 2010-11 not calculated)

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	-	-	-	-	-	-	-	-	-	-	-	-
FY 2012-13	131.82%	21.81%	0.00%	-5.69%	0.00%	17.66%	0.00%	0.00%	0.00%	224.20%	0.00%	33.41%
FY 2013-14	14.04%	19.78%	87.06%	25.12%	33.93%	17.33%	28.86%	158.13%	0.00%	19.86%	-1.77%	23.08%
FY 2014-15	-90.55%	6.82%	23.21%	19.22%	8.43%	6.46%	15.77%	111.13%	0.00%	21.85%	21.36%	-0.21%
FY 2015-16	-	-5.95%	-24.93%	-8.94%	1.19%	-3.55%	-4.07%	-45.15%	0.00%	-18.21%	-65.60%	-8.10%

Subsidy Per Boarding Passenger (Contract Expenses Only)

	Red 1	Orange 2/ Yellow 95	Brown 3/Gold 8	Green 4/4A	Blue 5	Purple 6A	Silver 9	Turquoise 10	Peach 13	NightCAT	HolidayCAT/ Special Service	System
FY 2011-12	\$4.59	\$1.83	\$0.00	\$2.92	\$19.51	\$7.34	\$11.27	\$0.00	\$0.00	\$10.76	\$0.00	\$2.96
FY 2012-13	\$3.54	\$1.39	\$11.39	\$3.13	\$11.76	\$6.94	\$4.54	\$14.15	\$0.00	\$6.50	\$1.60	\$3.02
FY 2013-14	\$2.99	\$1.36	\$12.84	\$2.54	\$10.04	\$5.98	\$3.41	\$15.21	\$11.12	\$8.98	\$2.24	\$3.05
FY 2014-15	\$5.31	\$2.59	\$10.66	\$4.85	\$10.24	\$7.28	\$3.77	\$8.85	\$10.97	\$5.63	\$4.04	\$4.04
FY 2015-16	-	-	-	-	\$10.60	\$7.83	\$4.41	\$16.80	\$16.97	\$7.75	\$7.75	\$8.90



Yuma County Intergovernmental Public Transportation Authority

2715 East 14th Street, Yuma, AZ 85365-1900, Telephone: 928-539-7076
Fax: 928-783-0309, email: info@ycipta.az.gov, Web: www.ycipta.az.gov

October November 23, 2015

Discussion and Action Agenda Item 2

To: Yuma County Intergovernmental Public Transportation Authority
Board of Directors
From: Shelly Kreger, Transit Director
Subject: Discussion and Action to Adopt the Comprehensive Annual Financial
Report and Single Audit for Fiscal Year 2015-2016.

Requested Board Action: Staff recommends that the Yuma County Intergovernmental Public Transportation Authority (YCIPTA) Board of Directors have discussion and action to adopt the Comprehensive Annual Financial Report and Single Audit for Fiscal Year 2015-2016.

Background and Summary: As per A.R.S. §28-9122(A)(6). It is the requirement of the authority to issue an annual report on or before December 1, 2016 containing a full account of its transactions, activities and finances for the preceding fiscal year and other facts and recommendations. The board shall transmit copies of the report to each member municipality, university and county, to the secretary of state, to the Arizona state library, archives and public records and, on request, to any member of the public.

The draft Comprehensive Annual Financial Report (CAFR) for Fiscal Year 2015-2016 has been prepared in accordance with generally accepted accounting principles to present the results of operations and the financial condition of the Authority as of June 30, 2016, and is hereby submitted for approval by the Board of Directors. YCIPTA's financial statements for Fiscal Year 2015-2016 have received an "unmodified" opinion from an independent auditor, indicating no areas of material misstatement.

It is YCIPTA's intent to submit the annual CAFR to the Government Finance Officers Association of the United States and Canada (GFOA) for its award program *Certificate of Achievement for Excellence in Financial Reporting*. YCIPTA received the award for FY2013-2014, FY2014-2015 and hopes to achieve the same for this Fiscal Year 2015-2016 CAFR.

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Bill Lee, Chairman - City of Somerton, Susan Thorpe, Vice Chairman – Yuma County, Larry Killman –
Sec/Treasurer – Town of Wellton, Greg Wilkinson – City of Yuma, Brian Golding, Sr.-Quechan Tribe,
Dr. Michael Sabath - Northern Arizona University, Dr. Daniel Corr - Arizona Western College,
Ralph Velez - City of San Luis, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director

As part of the annual financial reporting process, YCIPTA utilizes the services of an independent public accounting firm, which performs an audit of YCIPTA's financial records. This audit is conducted to ensure that YCIPTA's financial records fairly present, in all material respects, the financial position of YCIPTA and the results of its operations for the fiscal year. Another important purpose of the audit is to assess YCIPTA's accounting principles and internal control structure relative its financial statements.

Recommended Motion: Move to adopt the Comprehensive Annual Financial Report and Single Audit for Fiscal Year 2015-2016.

Fiscal Impacts: None

Legal Counsel Review: None.

Attachments: Comprehensive Annual Financial Report and Single Audit for Fiscal Year 2015-2016. Will be supplied at meeting.

For information regarding this staff report, please contact Shelly Kreger by email to: skreger@ycipta.az.gov or call 928-539-7076, extension 101.

Approved for Submission



Shelly Kreger, Transit Director

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Greg Wilkinson, Chairman - City of Yuma, Brian Golding, Sr, Vice Chairman – Quechan Tribe,
Bill Lee – Sec/Treasurer - City of Somerton, Susan Thorpe - Yuma County,
Michael Sabath - Northern Arizona University, Dr. Glenn Mayle - Arizona Western College,
Ralph Velez - City of San Luis, Larry Killman – Town of Wellton, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director



Yuma County Intergovernmental Public Transportation Authority

2715 East 14th Street, Yuma, AZ 85365-1900, Telephone: 928-539-7076
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February 27, 2017

Discussion and Action Agenda Item 4

To: Yuma County Intergovernmental Public Transportation Authority
Board of Directors
From: Shelly Kreger, Transit Director
Subject: Five-Year Transit Plan

Requested Action: Staff recommends that the Yuma County Intergovernmental Public Transportation Authority Board of Directors approve the Five-Year Transit Plan

Background and Summary: Each calendar year YCIPTA's Five-Year Transit Plan is updated to reflect the current year's plan and looking toward the future goals and objectives of the organization. Attached to this staff report is the updated Five-Year Transit Plan.

Budgeted: N/A.

Recommended Motion: That the Yuma County Intergovernmental Public Transportation Authority Board of Directors approve the Five-Year Transit Plan.

Legal Counsel Review: N/A.

Attachments: Five-Year Transit Plan

For information regarding the this report, please contact Shelly Kreger skreger@ycipta.az.gov or call 928-539-7076, extension 101.

Approved for Submission

Shelly Kreger, Transit Director

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Bill Lee, Chairman - City of Somerton, Susan Thorpe, Vice Chairman – Yuma County, Larry Killman –
Sec/Treasurer – Town of Wellton, Greg Wilkinson – City of Yuma, Brian Golding, Sr.-Quechan Tribe,
Dr. Michael Sabath - Northern Arizona University, Dr. Daniel Corr - Arizona Western College,
Ralph Velez - City of San Luis, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director



Yuma County Intergovernmental Public Transportation Authority

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FIVE YEAR PUBLIC TRANSPORTATION PROGRAM Calendar Year 2017

Introduction

Under Arizona Revised Statutes - Title 28 Transportation, an intergovernmental public transportation authority (IPTA) may be organized in any county in Arizona with a population of two hundred thousand persons or less.

The Yuma County Intergovernmental Public Transportation Authority (YCIPTA) is an IPTA that was formed on December 13, 2010 by the Yuma County Board of Supervisors to administer, plan, operate and maintain public transit services throughout Yuma County, including within the political jurisdictional boundaries of the Cities of Yuma, San Luis, Somerton, Town of Wellton and the unincorporated Yuma County areas.

YCIPTA member agencies include the Cities of Yuma, Somerton and San Luis, Town of Wellton, Yuma County, Arizona Western College, Northern Arizona University, Cocopah Indian Tribe and Quechan Indian Tribe.

There are nine Board Members that consist of City, County, Town, Indian Tribe and educational institutional administrators from the member entities that set the overall policy for the transit system. Each member entity receives one vote on the Board of Directors. When financial contributions are discussed, the Board of Directors has opted towards a weighted voting structure to ensure that members that pay more into the system have fair representation. The Board of Directors meets on the 4th Monday of each month at 1:30 pm at Yuma County Development Services Building inside Aldrich Hall.

Transit Funding

Federal Transit Administration (FTA) Sections 5307, 5310, and 5311 funding is used to support Yuma County Area Transit (YCAT) and YCAT OnCall operations. In addition, YCIPTA also receives local match funding from the governmental entities, Indian nations, Northern Arizona University and Arizona Western College and uses miscellaneous revenues such as Greyhound ticket and package express sales, advertising on buses, bus shelters, website, bus benches and rider's guide and social service agreements with various entities for transportation services. Presently, there is no State funding used to support transit operations and capital. The match revenue generation is listed below:

Base Contributions		
Yuma County	\$ 154,960	23.68%
City of Yuma	\$ 200,000	30.56%
City of Somerton	\$ 29,919	4.57%
Town of Wellton	\$ 14,499	2.22%
City of San Luis	\$ 70,572	10.78%
Northern Arizona University	\$ 6,800	1.04%
Arizona Western College	\$ 100,000	15.28%
Quechan Tribe	\$ 42,522	6.50%
Cocopah Tribe	\$ 35,208	5.38%
Total	\$ 654,480	100.00%

*The Indian tribes directly receive FTA Section 5311 (c) funding

Management and Oversight of Program

YCIPTA is the entity responsible for the implementation and delivery of the elements listed in this five year public transportation program as delegated by its member agencies, per the Master Intergovernmental Agreement entered into by the parties in May 2012.

YCIPTA is managed by a Transit Director with support staff from a Financial Services Operations Manager, Management Analyst, Office Specialist III, Office Specialist I and two Clerk I's. YCIPTA has agreements in place with Yuma County for human resources, financial services, Treasurer and Information Technology support from the City of Yuma.

This program consistent with the Yuma Metropolitan Planning Organization (YMPO) Regional Transportation Plan – Chapter 5, Transportation Alternatives.

Transit Service Provided

YCAT operates ten fixed routes and a demand responsive service throughout the southwestern quadrant of Yuma County and eastern Imperial County. YCAT operates Monday-Friday from 5:50 am to approximately 7:30 pm, with limited service continuing until 11:30 pm. On Saturday, service operates from 9:00 am to 6:30 pm with headways generally every 60 minutes. There is no service on Sundays or major holidays at this time. These services are provided under a contractual arrangement with National Express Transit.

YCAT operates 27 buses. 18 buses are powered by diesel and used on YCAT fixed/flex routes. 6 buses and 3 vans are powered by gasoline and used on YCAT OnCall and lightly patronized YCAT fixed/flex routes. All buses and vans are owned by YCIPTA and were purchased with Federal Transit Administration (FTA) funding.

Regional transportation corridors served by YCIPTA routes include US Highway 95, Avenue A, Avenue B, Avenue C, 1st Avenue, 4th Avenue, 3rd Street, 8th Street, 16th Street, 24th Street, 32nd Street, Frontage Road and Interstate 8.

For 2017, YCIPTA intends on operating the following transit services defined below.

Route Number/Name	Type of Route	Frequency Of Route	Peak Bus Requirement	Service Hours	Where Does Route Go?
Orange Route 2 East Yuma/Colleges	Urban Fixed Route	60 minutes *Peak times 30 minutes	6	5:27 am to 8:15 pm – Monday-Friday 10:20 am to 5:31 pm - Saturday	Service from Downtown Yuma Transit Center via South Castle Dome Ave, Pacific Ave, East 24 th Street, Ave 3E and 32 ⁿ Street Araby Road, Arizona Western College (AWC), Northern Arizona University (NAU), University of Arizona (UA). On request stop to YCAT office. <i>Orange Route 2 continues as Yellow Route 95 at the Downtown Yuma Transit Center.</i>
Yellow Route 95 Highway 95 South	Urban Fixed Route	60 minutes *Peak times 30 minutes		5:35 am to 8:07 pm – Monday-Friday 9:09 am to 6:43 pm - Saturday	Service from Downtown Yuma Transit Center to San Luis via West Yuma Transfer Hub, Somerton and Gadsden via US Highway 95 and Yuma Palms Regional Center. <i>Yellow Route 95 continues as Orange Route 2 at the Downtown Yuma Transit Center.</i>
Brown Route 3 Fortuna Foothills Shuttle	Urban Flex Route	60 minutes	0.5	7:57 am to 6:24 pm – Monday-Friday 10:57 am to 2:52 pm - Saturday	Service from Arizona Western College (AWC)/Northern Arizona University (NAU), University of Arizona (UA) to the Fortuna Foothills in a point deviation checkpoint type of service.
Green Route 4 Central Yuma Circulator via Pacific Avenue (Clockwise)	Urban Fixed Route	60 minutes	1	6:53 am to 7:16 pm – Monday-Friday 9:30 am to 4:30 pm - Saturday	Service in a clockwise direction within the City of Yuma from Downtown Yuma Transit Center via South Redondo Drive and East 16 th Street, Pacific Avenue, Yuma International Airport, West Yuma Transfer Hub at Walmart on 26 th Street at Avenue B, MCAS Housing and 3 rd Street in downtown Yuma.
Green Route 4A Central Yuma Circulator via Ave B (Counter Clockwise)	Urban Fixed Route	60 minutes	1	6:58 am to 5:53 pm – Monday-Friday	Service in a counter clockwise direction within the City of Yuma from Downtown Yuma Transit Center via West 3 rd Street, South Ave B, West 16 th Street, South Ave C, West Yuma Transfer Hub, Yuma International Airport, Pacific Ave, West 24 th Street, North Arizona Ave, North Redondo Center drive.

<p align="center">Blue Route 5 Quechan Shuttle</p>	<p align="center">Rural Flex Route</p>	<p align="center">60 minutes</p>	<p align="center">1</p>	<p>7:19 am to 6:11 pm – Monday-Friday 10:19 am to 4:11 pm - Saturday</p>	<p>Service in a counter clockwise direction within the Fort Yuma Indian Reservation and Winterhaven. Service to the flex zone within Fort Yuma Indian Reservation and Winterhaven is done on by request on the even hours. Service to the Andrade Port of Entry on the odd hours, Downtown Yuma Transit Center and Quechan Resort Casino.</p>
<p align="center">Purple Route 6A Avenue A/Cocopah Reservations</p>	<p align="center">Urban Flex Route</p>	<p align="center">60 minutes (M-F) 120 minutes (Sat)</p>	<p align="center">2</p>	<p>6:57 am to 6:30 pm – Monday-Friday 9:57 am to 3:55 pm - Saturday</p>	<p>Deviated fixed route service from North Cocopah Reservation via Riverside Drive, Avenue C, 8th Street, Avenue A, 24th Street via West Yuma Transfer Hub at Walmart on 26th Street at Avenue B to Cocopah Casino, Somerton, East (southbound only), and West Cocopah Reservations.</p>
<p align="center">Gold Route 8 Interstate 8/Wellton</p>	<p align="center">Rural Flex Route</p>	<p>1 One way trip in the AM/ 1 round trip in the PM</p>	<p align="center">0.5</p>	<p>6:55 am to 7:52 am/2:57 pm to 4:52 pm – Monday-Friday</p>	<p>Deviated fixed route service from AWC/NAU/UA to Wellton via Fortuna Foothills and on request to Ligturta.</p>
<p align="center">Silver Route 9 San Luis-AWC Connector</p>	<p align="center">Rural Fixed Route</p>	<p>3 A.M. and 3 P.M. trips</p>	<p align="center">2</p>	<p>5:46 am to 9:15 am/3:15 pm to 6:16 pm – Monday-Thursday</p>	<p>Service from AWC/NAU/UA to San Luis via AWC San Luis Center, Somerton and County 14th Street, State Route 195.</p>
<p align="center">Turquoise Route 10 Interstate 8/EI Centro</p>	<p align="center">Urban Fixed Route</p>	<p>2 round trips</p>	<p align="center">1</p>	<p>7:30 am to 10:17 am/1:30 pm to 4:17 pm Monday & Wednesday</p>	<p>Fixed route service from Downtown Yuma Transit Center to downtown El Centro via Paradise Casino, Winterhaven, Quechan Casino Resort and Interstate 8 with service to Imperial Valley Mall on request.</p>
<p align="center">NightCAT</p>	<p align="center">Shuttle</p>	<p>3 night trips</p>	<p align="center">1</p>	<p>7:45 pm to 10:45 pm – Monday through Friday.</p>	<p>Service from AWC/NAU/UA to Winterhaven, Yuma, Somerton, San Luis, Cocopah, Fort Yuma Indian Reservations, Fortuna Foothills and unincorporated areas within a ¾ mile radius of existing YCAT routes only.</p>

YCAT OnCall	Urban and Rural Dial-A-Ride	Reservations next day in advance up to 7 days in advance	Up to 2	5:27 am to 8:15 pm, Monday-Friday 9:09 am to 6:43 pm, Saturday	Door to door demand responsive transit service that is in compliance with the ADA as it related to providing complementary paratransit Service within a ¼ mile boundary of YCAT fixed route. Service provided throughout southwestern Yuma County, portions of Imperial County, CA & Winterhaven, CA, excluding Wellton, El Centro, Tacna and Fortuna Foothills.
YCAT Vanpool	Vanpool	N/A	Up to 35	24 hours per day	Commute oriented demand transportation initiated by passenger from point A to point B using contracted vans with YCIPTA provided subsidy of \$300 per month.

YCIPTA differentiates between six types of bus service as defined below:

Service Type	Bus Routes
Urban	Orange 2, Green 4/4A,
Urban Flex	Brown 3, Purple 6A, Turquoise 10
Rural	Blue 5, Yellow 95, Silver 9
Rural Flex	Gold 8
Demand Responsive	NightCAT, YCAT OnCall
Special Service	HolidayCAT, Vanpool

Buses in YCIPTA's fleet currently used have seating/standee capacities of:

Length	Make	Model	Size	Seats	Standing	Total
16 ft	El Dorado / Braun	Amerivan / Intervan	Minivan	4	-	4
19 ft	El Dorado	Aerolite	Small	6	5	11
21 ft	El Dorado	Aerolite	Medium	8	5	13
31 ft	Freightliner	Specialty Trolley	Medium	20	15	35
34 ft			Large			
	El Dorado	Passport		32	18	50
35 ft.	El Dorado	EZ Rider II	Large	35	19	54
40 ft.	New Flyer	D40LF	Large	38	28	66
40 ft.	Gillig		Large	38	28	66

Goals and Objectives

The goals and objectives for meeting public transportation needs in Yuma County are defined below:

1. Fiscal Sustainability

- Define short- and long-term financial needs
 - Aggressively seek change in current legislation to allow IPTA to levy tax for future secure funding and research the possibility of forming an RTA
 - Identify ways to sustain current system from collapse

- Use the transit plan and transit study to project future funding needs
- Identify financial resources needed to support the strategic plan
- Bring in new revenue
 - Seek out new and unique revenue generators
 - Maximize in-kind revenue opportunities
- Maximize productivity, efficiency, and use of assets
 - Explore possible revenue streams
 - Enhance organizational efficiency through training and development
- Evaluate funding options
 - Determine eligible funding options under the state statute
 - Evaluate an opt-in, opt-out equitable funding model
 - Work with AzTA and Yuma County to establish a statewide funding source
- Assure adequate funding
 - Review transit case studies
 - Engage jurisdictions in the funding discussion
 - Assess political/business/civic leader support for funding options

2. Operational Excellence

- Focus on safety and customer satisfaction
 - Assess current safety and customer programs to identify strengths and weaknesses
 - Recruit employees with system safety skill sets
 - Provide training to enhance safety and customer service skills
- Benchmark and meet performance goals
 - Create a work team to develop operational goals, metrics and reporting in accordance with FAST Act requirements
 - Research, establish, and implement industry best practices
 - Develop an annual process to review and set operational goals
- Leverage technology to improve service
 - Improve AVL to make real-time bus information available to customers
 - Implement Ecolane and Zonar software to improve data collection in operations and maintenance
 - Implement new farebox technology systemwide
- Establish a culture of inclusion
 - Implement a comprehensive employee involvement strategy
 - Develop an outreach program that creates increased procurement outcomes for DBEs, MBEs, WBEs, SBEs, and disability-owned businesses
 - Collaborate with other Arizona transit systems and chambers of commerce to create outcomes for DBEs, MBEs, WBEs, SBEs, and disability-owned businesses
 - Develop goals, tracking mechanisms, and reporting for DBE expenditures
 - Assure that DBE policies are understood by all stakeholder
- Become an employer of choice (National Express and YCIPTA)
 - Assess organizational training and development needs
 - Offer online and classroom training and development programs to foster a skilled workforce
 - Recognize and reward performance

3. Ridership Growth

- Conduct research to better understand customers

- Create a scope of work for an integrated research plan
- Conduct market research about current riders
- Engage employees to understand what bus operators think is driving ridership
- Design service to meet customers' needs
 - Develop a baseline transit plan
 - Prioritize plan recommendations and implement based on funding levels
 - Coordinate with other transit to boost multi-modal transit ridership
 - Identify current and future transportation needs for outlying communities through transit studies.
- Make it easier to ride
 - Aggressively market new fare media to attract new riders
 - Update all customer information and improve availability
 - Provide real-time information (arrival/departure boards, phone and web-based information to include social media)
- Increase marketing to attract customers
 - Launch comprehensive marketing campaign to build ridership
 - Continue to promote pass programs through high school and alternative high schools, colleges and universities
- Expand employer pass program partnerships
 - Create employer strategy with input from current pass program participants
 - Target employers that could add significant numbers of riders
 - Conduct research on why employers are not encouraging transit ridership
 - Create employer pass program marketing materials
 - Recognize and reward transit-friendly organizations
- Understand tomorrow's customer
 - Identify what future riders will want through proprietary research
 - Review Yuma travel patterns in conjunction with YMPO

4. Community Engagement

- Engage stakeholders in five-year transit plan development
 - Solicit broad input for the plan from employees, customers and the community
 - Hold a transportation summit
- Build relationships with key constituencies
 - Identify key stakeholders and create a database
 - Inventory board and staff contacts/relationships and cross reference with targeted stakeholders
 - Offer bus rides and facility tours for elected officials and community leaders to include future large employers
 - Send regular updates to targeted stakeholders
- Educate the community about YCIPTA's benefits
 - Create "YCAT at the Crossroads" summary (transit plan and case for transit)
 - Conduct a community and employee education campaign (what YCAT is, how we compare, YCAT's plan, funding needs)
 - Share stories of workers who ride YCIPTA
 - Promote YCAT as a people connector (social aspects)
 - Place speakers at key business and community events and meetings

- Seek publicity related to regional transit initiatives
- Improve the image of transit
 - Change the negative image of YCAT
 - Make transit cool (branding, image, amenities)
 - Improve reliability and on time performance
- Encourage support for transit
 - Communicate the need for transit
 - Partner with grassroots groups with similar interests
 - Secure transit partners
 - Implement aggressive community outreach (community councils, organization meetings, presence at events, etc.)
 - Use media relations to spread the word (editorial boards, public affairs programs, guest columns, story pitches)
 - Seek feedback through social media

5. Community Engagement

- Position YCIPTA as an authority on public transportation in Yuma County
 - Develop the Board to be well verse on public transit issues
 - Develop YCIPTA as the “public transit entity” of Yuma County
 - Encourage the Board to be active in public transit related committees and organizations
 - Leverage board influence for funding and legislative support
 - Increase coverage of board activities in external publications.
- Provide comprehensive board orientation
 - Document and refine board orientation process
 - Conduct orientation for 100% of board members
 - Provide continuing education opportunities for board members regarding public transit issues
- Redefine committee structure and roles
 - Review and update committee structure
- Oversee implementation of the strategic plan
 - Adopt a strategic focus
 - Base strategic decisions on data
 - Create a tracking process to measure the progress of the plan and progress in achieving the mission

6. Regional Transit

- Assess regional transportation trends and future needs
 - Understand what other regional transportation initiatives are underway and their impact on future ridership
 - Ask what each constituency needs and identify benefits
 - Identify champions for each constituency
- Build collaboration among transit providers and funders in the region
 - Strengthen relationship with YMPO, ICTC and ADOT
- Secure multi-jurisdictional support

- Involve elected officials
- Build broad-based political support
- Coordination with Indian Nations in YCIPTA service area
- Create a multi-modal regional transit network
 - Create a long-range, integrated, regional transportation plan that meets the needs of future riders
 - Provide amenities that future customers will want
 - Build and promote the case for regional transit
 - Partnership with the City of Yuma on the Hotel Del Sol MMTC

Financial Plan

The Operating and Capital Budget presented shows the totals of what the Transportation Authority are expected to receive and expend in fiscal year (FY) 2016-2017. The budget provides a comprehensive review of expected revenues and proposed expenditures.

The budget is based on known revenue amounts that have been committed. Revenue amounts are always subject to change and staff will keep the Board of Directors apprised on any changes based on decisions made by local, state and Federal agencies. Known revenue amounts include Federal Transit Administration (FTA), member agency contributions from the municipalities, Greyhound revenues, miscellaneous revenues, farebox revenues and pass revenues based on memorandum of understandings exercised with various social service agencies.

There were no changes in member agency contributions this fiscal year. Local match contributions continue with memorandum of understanding implemented with Western Arizona Council of Governments (WACOG), PPEP Tech, AZTEC, additional in-kind support from Greyhound Lines, Inc, Quechan Indian Tribe and Yuma County. YCIPTA is continually looking for new relationships with other organizations to support and increase our local match.

The budget assumes that approximately 36,000 revenue hours for fixed route and 4,000 revenue hours for demand responsive services will be provided in fiscal year 2016-2017. While there are unmet transit needs, YCIPTA does not have the resources to implement these needs at this time. The projected service hours are defined below:

Route	Annualized
Orange 2	3,504.85
Brown 3	2,044.38
Green 4	3,158.03
Green 4A	2,510.75
Blue 5	2,589.30
Purple 6A	5,607.45
Gold 8	713.80
Silver 9	935.13
Turquoise 10	553.33
Yellow 95	10,815.27
Night CAT	454.00
Grand Total	32,886.30
Budgeted Hours	36,000.00
Dial-A-Ride	Annualized
YCATOnCall	4,000.00
Total	4,000.00
Budgeted Hours	4,000.00

The proposed operations budget takes into consideration the contractual rate with National Express Corporation, effective July 1, 2016. The resulted in a combined hourly rate of \$67.64 per revenue vehicle service hour and a variable cost of \$38.05 per revenue hour. This translates to an expected amount of \$2,585,000 for the entire fiscal year. The contract with National Express Corporation is up to 36,000 revenue hours for YCAT and 2,208 for YCAT OnCall.

Saguaro Foundation, operating SARA Rides rate is projected at \$28.00 per revenue vehicle service hour with the fixed costs included in the revenue vehicle service hour rate - not to exceed \$112,000 for FY16-17. In FY15-16 there was a cap of 2,700 revenue vehicle service hours, we are projecting this cap will need to be at 4,000 hours as the program has shown substantial growth. Beginning April 1, 2017 YCAT OnCall will be under National Express operations and will no longer be a part of SARA Rides.

vRide operating YCAT Vanpool subsidy is not anticipated to change and staff assumed 35 vans would be implemented bases on a rate of \$300 per month, per van.

This year the FY 2016-17 Proposed Capital and Operating Budget is presented in a format that follows the Uniform System Of Accounts (USOA). The USOA is the basic reference document for the National Transit Database. It contains the accounting structure required by Federal Transit Laws (previously section 15 of the Federal Transit Act). This accounting structure allows YCIPTA to more accurately report to the National Transit Database (NTD).

The NTD was established by Congress to be the Nation's primary source for information and statistics on the transit systems of the United States. Recipients or beneficiaries of grants from the Federal Transit Administration (FTA) under the [Urbanized Area Formula Program](#) (§5307) or [Other than Urbanized Area \(Rural\) Formula Program](#) (§5311) are required by statute to submit data to the NTD. Over 660 transit providers in urbanized areas currently

report to the NTD through the Internet-based reporting system. Each year, NTD performance data are used to apportion over \$5 billion of FTA funds to transit agencies in [urbanized areas](#) (UZAs). Annual NTD reports are submitted to Congress summarizing transit service and safety data.

The legislative requirement for the NTD is found in Title 49 U.S.C. 5335(a):

SECTION 5335 National transit database

(a) NATIONAL TRANSIT DATABASE — To help meet the needs of individual public transportation systems, the United States Government, State and local governments, and the public for information on which to base public transportation service planning, the Secretary of Transportation shall maintain a reporting system, using uniform categories to accumulate public transportation financial and operating information and using a uniform system of accounts. The reporting and uniform systems shall contain appropriate information to help any level of government make a public sector investment decision. The Secretary may request and receive appropriate information from any source.

(b) REPORTING AND UNIFORM SYSTEMS — the Secretary may award a grant under Section 5307 or 5311 only if the applicant and any person that will receive benefits directly from the grant, are subject to the reporting and uniform systems.

The NTD reporting system evolved from the transit industry-initiated Project [FARE](#) (Uniform Financial Accounting and Reporting Elements). Both the private and public sectors have recognized the importance of timely and accurate data in assessing the continued progress of the nation's public transportation systems.

The significant aspects of the proposed operating budget are:

Revenues

- The fully allocated YCIPTA rate is \$121.08 per hour. Previous rate was \$107.64. This cost is average for a small urban contracted system.
- Fares are projected to be \$368,400 system wide.
- Staff is projecting revenues/expenses of \$7,723,548.67 that would be required to operate the transit system, purchase capital items and the Hotel Del Sol project pass-through with the City of Yuma.
- FTA Section 5311 amounts are to be determined as ADOT still continues to score grant requests. FTA Section 5311 funds are to fund services outside the Yuma Urbanized Area. This funding primarily funds WelltonCAT, Blue Route 5 (within Arizona), Purple Route 6A, Gold Route 8, Silver Route 9, Turquoise Route 10 (within Arizona) and Yellow Route 95. This translates to 47.16% of YCAT service miles attributed to the rural area. 9.36% is attributed to the tribal transit grants received by the Quechan and Cocopah Indian Tribes. FTA Section 5307 will continue to fund transit services that are wholly within the Yuma Urbanized Area. This primarily funds Orange Route 2/2A, Brown Route 3, Green Route 4/4A, NightCAT and YCAT OnCall for the remainder 43.48%.

- The FY16-17 budget requires match revenues of \$2,596,418 from a potential \$2,693,899 available match revenues.
- The budget assumes \$793,683 as in-kind match revenues from Yuma County, Greyhound, Quechan Indian Tribe and board meeting member in-kind contributions.
- The budget does assume \$62,500 in FTA Section 5310 funding for the travel training program, this grant is also still under review by ADOT.
- The budget assumes a change in contributions from ICTC to \$138,710 for the Turquoise 10 and Blue 5 routes therefore increasing the contribution from Quechan to \$68,539 at least for FY16-17. The operating hours for Turquoise 10 will be reduced to only two days per week (Monday and Wednesday) eliminating Saturday service beginning July 1, 2016 due to not meeting the TDA standards for farebox ratio recovery.
- \$30,000 of Greyhound revenues generated as commission to the Transportation Authority from ticket sales.

Expenses

- Full staffing of six full time employees with employee benefits is anticipated. The Management Analyst/Mobility Manager to handle FTA compliance, service analysis tasks and mobility management/travel training, marketing, community relations and transit operations tasks (partially Funded by FTA Section 5310 funding). The Financial Services Operations Manager, and three Office Specialist I positions to handle Greyhound and customer service.
- ASRS expenses increased from 11.4% to 11.48%.
- Pay increases are budgeted this fiscal year for a 1 step increase.
- Employee benefit subsidy increased from \$510 to \$604. Starting this fiscal year, employees will be required to pay a small portion for benefit costs when using Plan A or Plan B. All employees are currently on Plan B, single employees will have to pay \$10.00 towards their insurance.
- The budget assumes a continued operation of NextBus service on all buses and continued demonstration of Wi-Fi technology on two buses.
- Transit services operations contract increases from \$64.67 per hour to \$67.64 for YCAT transit services and approximately \$28.00 per revenue hour for YCAT OnCall and WelltonCAT.
- Continuation of vanpool program for a maximum of 35 vans being budgeted at \$300.00 per month, per van.
- The marketing budget has remained the same \$25,000 for printing and increased to \$55,000 for advertising which will be expended based on the finalization of a Marketing Plan under development now by Big Cat Advertising.
- The financial audit for FY 2014-2015 with Heinfield and Meech is included in this budget.
- Contractor costs have increased by \$173,797 from FY15-16.

The FY 2016-17 Requested Capital Budget totals \$3,245,749 and is proposed to be allocated as shown below.

Capital Projects Using STP	Category	Proposed Budget	94.30%	5.70%
YCAT Contractor Major Parts	Purchase of Operational Miscellaneous Equipment	\$ 55,792.00	\$52,611.85	\$3,180.14
Furniture and Equipment	Purchase of Electronic Farebox Equipment	\$ 60,000.00	\$56,580.00	\$3,420.00
Contractor Costs	Maintenance	\$ 30,000.00	\$28,290.00	\$1,710.00
GRAND TOTAL		\$ 145,792.00	\$137,7481.85	\$8,310.14
Capital Projects Using 5307/5311	Proposed Budget	80.00%	20.00%	
2-3 35ft. Buses (5311)	\$ 800,000.00	\$640,000.00	\$160,000.00	
Hotel Del Sol(COY passthrough)	\$ 1,900,000.00	\$1,520,000.00	\$380,000.00	
Furniture and Equipment	\$ 60,000.00	\$48,000.00	\$12,000.00	
Capital Project using FTA 5339				
Bus stop signs	\$ 1,086.00	\$868.80	\$217.20	
GRAND TOTAL	\$ 2,761,086.00	\$ 2,208,868.80	\$ 552,217.20	

In addition, the following projects are carrying forwarded from the FY 2015-16 Capital Budget:

- Hotel Del Sol Final Design
- Furniture and Equipment
- Bus stop signs

The proposed FY 2016-17 operating budget will provide a framework for delivering, at the minimum, current levels of service with opportunities to improve the quality of their delivery. In addition, the proposed operating and capital budget will be financed significantly with federal grant sources using FTA Sections 5307, 5310, 5311, and STP funds with no increase in member agency contributions. As a result, the budget is balanced.

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**AMENDED AND RESTATED MEMORANDUM OF
UNDERSTANDING REGARDING EMPLOYMENT OF TRANSIT
DIRECTOR BETWEEN YUMA COUNTY INTERGOVERNMENTAL
PUBLIC TRANSPORTATION AUTHORITY AND SHELLY
KREGER**

WHEREAS: The Yuma County Intergovernmental Public Transportation Authority (YCIPTA) entered into a memorandum of understanding (MOU) and employed Shelly Kreger in the position of Transit Director at the October 2014 Board of Directors meeting, whom started working for YCIPTA on June 9, 2012; and

WHEREAS: It is Shelly Kreger’s desire to continue to be employed as the Transit Director for YCIPTA; and

WHEREAS: YCIPTA wishes to continue to employ Shelly Kreger as the Transit Director (General Manager), and provide her the powers as defined in Arizona Revised Statutes (A.R.S) §28-9122 to manage and direct the activities of YCIPTA. The Transit Director job description is hereby attached to this MOU as “**Exhibit A**”; and

WHEREAS: that as part of this employment, while Shelly Kreger is designated as a YCIPTA employee, she shall follow YCIPTA employment policies as defined in the most recently adopted Personnel Policy Manual, which is hereby attached as “**Exhibit B**” to this MOU, and receive employee benefits from YCIPTA as defined in “**Exhibit C**” of the MOU; and

WHEREAS: an intergovernmental agreement (IGA) exists between YCIPTA and Yuma County, by which the YCIPTA Transit Director position will be classified as a Yuma County employee for the sole purpose of providing retirement benefits through the Arizona State Retirement System (ASRS) until YCIPTA receives approval to be in ASRS, at which time, the IGA shall terminate and retirement benefits shall be provided by YCIPTA; and

WHEREAS: both Shelly Kreger and YCIPTA agree, and therefore understand, that said employment relationship is “at will” and not “for cause,” and as such, said relationship may be terminated at any time and for no reason or cause, at the will of either party, without consequence, legal or otherwise; and

WHEREAS: Shelly Kreger shall have her performance reviewed annually in October or November based on performance measures and goals approved by the YCIPTA Board of Directors annually and hereby attached to this MOU as “**Exhibit D**”; and

WHEREAS: It is agreed upon by YCIPTA, that Shelly Kreger shall be compensated for said employment, effective as of January 1, 2017, at an annual pay of \$79,305, equal to Grade 329, Step 5.5, on the Yuma County Pay Plan, updated as of July 1, 2016, with all associated salary related benefits received by YCIPTA employees;

NOW THEREFORE: The parties agree and understand that the nature of said employment relationship described herein shall be in conformance with the above recitals.

DATED this 27th day of February, 2017.

SHELLY KREGER
TRANSIT DIRECTOR, YCIPTA

BILL LEE
CHAIRMAN, YCIPTA

EXHIBIT D

Performance Measures and Goals Statement for Transit Director for FY 2017-2018

1. Sustainable Operations

- a. Ensure that the Transportation Authority is operating within available revenue streams.
- b. Continue to seek alternative funding sources for continuation of transit services.

2. Maintain and Increase Ridership Through Marketing Efforts

- a. Although passenger trips in FY 2014-2015 exceeded 1,600 average weekday---an increase compared to 1,300 average weekday passenger trips in FY 2013-2014---the system experienced a drop to approximately 1,400 average weekday passenger trips in FY 2015-2016, mostly due to lower gas prices. Strive to maintain passenger trips in FY 2016-2017 at 1,400 average weekday and increase to 1,500 average weekday on a continuous basis, with emphasis upon meeting and exceeding farebox ratio requirements on all routes.
- b. Refine marketing strategies to get people to “See Where It Takes You”.
- c. Build a better YCAT brand to prepare for the sales tax.

3. Think Beyond The Bus – Alternative Service Delivery Methods to Reduce Costs

- a. Continuously evaluate alternative service delivery methods to reduce costs for non-efficient services (i.e. vanpool, deviated fixed route, taxi scrip programs, volunteer transportation)

4. Facilitate Strategic Plan and Tax Development

- a. Coordinate a Strategic Planning Workshop.
- b. Develop a proposal and implementation strategy for a future sales tax. Since prior year proposals and strategies were based upon need for legislative action to revise IPTA statute, and such action by the legislature appears increasingly unlikely, the FY 2017-2018 proposal and strategy should focus upon establishing a RTA to be advised and informed by YCIPTA.

5. Continue and Sustain Relationships

- a. Work with the City of Yuma and Yuma County to finalize bus stop placement.
- b. Continue to build relationships and support in the Yuma County community regarding transit, including riders, residents, businesses and other governmental agencies.
- c. Maintain good working relationships with ADOT, FTA, YMPO, Greyhound and National Express, critical agencies and companies to ensure the success of YCIPTA.

- d. Maintain relationships and coordination with ICTC and Quechan Indian Tribe regarding routes in California.

6. Ensure Exceptional Financial and Grant Management

- a. Apply for and manage FTA Section 5307, 5310, 5311, and STP grants.
- b. Implement cash management strategies to ensure fiscal sustainability.
- c. Seek training support from FTA and National Transit Institute.
- d. Deliver Statute required documents on time – budget – annual report – audit – transit plan.

7. Continuous Staff Development

- a. Train, empower and develop the staff to be successful in the areas of procurement, financial management, technical oversight, office management and civil rights compliance.

8. Cost Effective Transit Services

- a. Evaluate route structure and determine appropriate routes and services based on ridership demand.
- b. Evaluate service to/from Indian Reservations through use of FTA Section 5311 (c) funding.
- c. Complete a 5 Year Transit Plan.
- d. Monitor and adjust routes as needed once bus stops within the service area have been approved.

2/21/2017

February 2017 Operations Report

Operations:

- We are honoring our operators at our first annual Safety banquet this Saturday. Our operators will be recognized for their years of service and accident free driving.
- Zonar Dashboard has been installed and goes live this Thursday; this will simplify the process of checking in and out for operators and insure that they have accurate time records.
- Zonar install and troubleshooting continues on the bus side. The Zonar on the bus will also make life easier for the operators by allowing them to pre-trip their buses electronically and keep maintenance informed of any issues with the vehicle.

Maintenance:

- All findings from the audit have been repaired and addressed.
- Road calls are far in between and PMI's are at 100% on time.

Staffing:

- We are currently recruiting for an additional Road Supervisor / Dispatcher to prepare for the transfer of the on-call service.
- We continue to recruit drivers and currently have a class of 8 students.

Training:

- Training continues for our Safety Manager, we will be sending him to a TSI course to get him additional training and certification.
- Zonar training will continue until all operators are comfortable with using the system.
- Safety meetings will take place this week.

I continue to see improvement every day and continue to work towards an even more positive experience for our riding public.

Respectfully,

George Rodriguez
General Manager

National Express Transit Corporation
2715 East 14th Street
Yuma, AZ 85365
Voice: 928-373-8644



Yuma County Intergovernmental Public Transportation Authority

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Transit Director Report – January 2017

- **SWTA:** Attended the Southwest Transit Association with George Rodriguez in Baton Rouge, LA.
- **ADOT 5310 Site Visit:** Staff participated in the site visit from ADOT regarding the coordinated mobility management grant. The review went well and staff is waiting for final report.
- **MCAS:** YCAT will be providing shuttle service for the MCAS Air Show in return for inkind advertisement.
- **HB2230:** I attended the House Transportation and Infrastructure Committee meetin last month. The bill passed 8-0 and was on its way to the Ways and Means and also Rules committee, but failed to get on the agenda.
- **Clerk I positions:** We currently are recruiting for two Clerk I positions. One is to fill the spot we have had open for a few months, a temp has been handling that position. The other Clerk I position is a new one. Since we will be bringing OnCall back in house we need additional staff.
- **Zonar:** Zonar has been installed on all vehicles and National Express began using Wednesday.
- **Ecolane:** A risk assessment has been completed and progress is being made on the implementation of this software as well. Tablets will be purchased within the next month.
- **Upcoming Projects:** Listed below are the projects that YCIPTA staff will be embarking for the next several months:
 - Ongoing YCAT Workshop sessions to train new passengers on how to ride YCAT.
 - Monitor National Express performance.
 - Finalize and install bus stops in the City of Yuma and Yuma County, including bus shelters through relocation of existing bus shelters.
 - Install advertising bus benches in Yuma and one on the Fort Yuma Indian Reservation.

Yuma County Intergovernmental Public Transportation Authority Board Of Directors
Brian Golding, Sr., Chairman – Quechan Indian Tribe, Bill Lee, Vice Chairman – City of Somerton,
Susan Thorpe – Sec/Treasurer – Yuma County, Greg Wilkinson – City of Yuma,
Michael Sabath - Northern Arizona University, Dr. Glenn Mayle - Arizona Western College,
Ralph Velez - City of San Luis, Larry Killman – Town of Wellton, Paul Soto – Cocopah Tribe

Shelly Kreger, Transit Director

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- Purchase capital equipment as defined in the capital budget (decals for rest of YCAT fleet, NextBus for buses that do not have GPS tracking (i.e. 111, 112, 113, 133, 134, 135, 139, 140, 144), purchase security cameras, install metal bus stop signs.
 - Surplus equipment - computers, buses and minivans.

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Shelly Kreger, Transit Director

January 2017 - Monthly Ridership and Fares

	CASH FARES			PASS MEDIA			MISC		SPECIALTY REVENUE					STATISTICS				Total
	BASIC \$2	DEVIATION \$2	DISCOUNT \$1	DAY PASS \$5	PASS ACCEPTED	DISCOUNT PASS \$2.50	TRANSFER	FREE RIDER	AZTEC	YPIC	AWC	COCOPAH	Vista	W/C	BIKE	RIDERS GUIDE	NEWS PAPER	
Orange 2	347		158	40	527	33			21	4	1,666	16	16	5	35	7	1	2,828
Brown 3	80	46	76	36	282	41		2	13	2	172	1	6	7	30	29	2	757
Green 4	371		292	96	760	81			206	136	334	157	23	21	69	10		2,456
Blue 5	356		305	83	438	36			2	1	58	136		25	52	8		1,415
Purple 6	425		382	88	357	48			156	36	100	3,009	43	51	158	16		4,644
Green 4A	254		171	65	565	66			163	108	200	145	30	22	45	5		1,767
Gold 8	14	13	21	14	95	32			3		93		1		2	3		286
Silver 9	40		26	4	8	2					935				2			1,015
Turquoise 10	173																	173
Yellow 95	6,289		4,721	1,029	3,200	410			469	32	1,104	636	492	91	476	130		18,382
NightCAT	30		11		19				1		123	25			4			209
	8,379	59	6,163	1,455	6,251	749		2	1,034	319	4,785	4,125	611	222	873	208	3	33,932

Cash Fares Collected - All	
Basic \$2	\$16,758.00
Deviation \$2	\$118.00
Day Pass \$5	\$7,275.00
Discount Pass \$2.50	\$1,872.50
Ride Guides \$0.50	\$104.00
Newspapers \$0.50	\$1.50
Grand Total	\$26,129.00

Statistics	
Total Wheelchairs	222



RIDERSHIP AND FARES

Period: 1/1/2016 to 1/31/2016

Route	Cash Fares			Pass Media			Miscellaneous		Special Revenues					Statistics		Other Items	Total Pax
	Basic Cash	Deviations	Disc Cash	Day Pass	Disc Day	Passes Accepted	Xfers	Free	Aztec	YPIC	Colleges	Cocopah	Vista	WC	Bikes		
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Orange 2	416	0	194	23	20	509	0	0	55	4	2,183	26	52	10	83	14	3,482
Brown 3	55	44	30	36	28	267	0	0	0	0	324	0	11	28	70	19	751
Green 4	623	0	632	192	128	1,199	0	2	356	240	634	182	129	44	103	32	4,317
Blue 5	467	2	151	88	55	386	0	0	0	1	91	148	2	25	26	10	1,389
Purple 6	368	0	323	63	69	291	0	0	178	3	101	2,673	26	38	161	32	4,095
Gold 8	15	13	8	17	20	76	0	0	0	3	123	0	15	5	18	9	277
Silver 9	73	0	29	3	0	12	0	0	8	1	1,244	0	0	0	3	0	1,370
Turquoise 10	137	0	71	5	2	12	0	0	1	0	0	0	0	10	13	4	228
Night Cat 11	34	0	9	1	0	9	0	0	0	0	140	41	0	0	2	0	234
Yellow 95	5,886	2	4,048	434	392	2,734	0	0	874	131	1,188	747	630	66	555	147	17,064
Special 96	8	0	0	0	0	0	0	19	0	0	0	0	0	0	0	0	27
Totals	8,082	61	5,495	862	714	5,495	0	21	1,472	383	6,028	3,817	865	226	1,034	267	33,234

Estimated Revenue Collected

Revenue Type: Each	Total
Basic Cash Fare: \$2.00	\$16,164.00
Deviations: \$2.00	\$122.00
Discount Cash Fare: \$1.00	\$5,495.00
Day Pass: \$5.00	\$4,310.00
Discount Day Pass: \$2.50	\$1,785.00
Newspapers/Guide: \$0.50-\$1.50	\$133.50
	\$28,009.50



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Summary Financial Report for January 2017

This report is a summary for the period January 2017. The attached monthly profit and loss statements are unaudited figures.

Reconciled account balances for YCIPTA checking accounts held at 1st Bank Yuma for the following months are as follows:

January 31, 2017

Greyhound	\$22,079.21
General	\$52,709.42
Payroll	\$15,307.80
Fare Revenue	\$59,011.98

January 31, 2017

YC Treasurer	\$156,047.82
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Greyhound sales by Month

January 2017	\$9,977.75
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Fare Revenue by Month

January 2017

YCAT	\$34,913.50
On Call	\$821.00

Accounts payable as of January 31, 2017, was \$276,447.64

Accounts receivable as of January 31, 2017, was \$126,452.32

**Yuma County Intergovernmental Public Transportation Auth.
Executive Board P&L
January 2017**

	<u>Jan 17</u>	<u>Jul '16 - Jan 17</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense					
Income					
40000 - Intergovernmental					
40700 - Miscellaneous Revenues					
40799-3 - Advertising Sales	0.00	11,507.50	16,000.00	-4,492.50	71.92%
40799-4 - Greyhound Commissions - YCIPTA	2,826.23	15,986.53	30,000.00	-14,013.47	53.29%
40799-5 - Interest	32.15	1,030.83	0.00	1,030.83	100.0%
40799-6 - Miscellaneous Revenues	7.00	10,836.26			
40799-6 - Miscellaneous Revenues - Other	0.00	1,922.50			
Total 40700 - Miscellaneous Revenues	2,865.38	41,283.62	46,000.00	-4,716.38	89.75%
40900 - Local Funding					
40900-2 - Local Transit Dues	0.00	516,739.00	516,739.00	0.00	100.0%
40900-4 - Contributions Public Entities	64,750.00	344,984.04	367,686.00	-22,701.96	93.83%
Total 40900 - Local Funding	64,750.00	861,723.04	884,425.00	-22,701.96	97.43%
41101 - State Grants					
41101-1 - ADOT 5311	0.00	247,394.72	1,055,757.37	-808,362.65	23.43%
41101-2 - ADOT 5310	0.00	0.00	50,000.00	-50,000.00	0.0%
Total 41101 - State Grants	0.00	247,394.72	1,105,757.37	-858,362.65	22.37%
41300 - Federal Grant Revenue					
41399-1 - FTA 5307	0.00	392,320.00	5,173,174.31	-4,780,854.31	7.58%
41399-4 - STP Capital Grant	0.00	0.00	145,792.00	-145,792.00	0.0%
Total 41300 - Federal Grant Revenue	0.00	392,320.00	5,318,966.31	-4,926,646.31	7.38%
Total 40000 - Intergovernmental	67,615.38	1,542,721.38	7,355,148.68	-5,812,427.30	20.98%
41000 - Charges for Service					
40100 - Fare Revenue					
40101 - YCAT Fares	34,913.50	227,127.60	360,000.00	-132,872.40	63.09%
40190 - On Call Fares	821.00	5,153.50	8,400.00	-3,246.50	61.35%
Total 40100 - Fare Revenue	35,734.50	232,281.10	368,400.00	-136,118.90	63.05%
Total 41000 - Charges for Service	35,734.50	232,281.10	368,400.00	-136,118.90	63.05%
Total Income	103,349.88	1,775,002.48	7,723,548.68	-5,948,546.20	22.98%
Gross Profit	103,349.88	1,775,002.48	7,723,548.68	-5,948,546.20	22.98%
Expense					
50100 - Salaries and Wages					
50102 - Regular Salaries and Wage	20,906.89	133,862.30	260,190.00	-126,327.70	51.45%

	<u>Jan 16</u>	<u>Jul '15 - Jan 16</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense					
Income					
40000 - Intergovernmental					
40700 - Miscellaneous Revenues					
40799-3 - Advertising Sales	1,195.00	10,211.77	16,000.00	-5,788.23	63.82%
40799-4 - Greyhound Commissions - YCIPTA	5,151.26	9,921.60	36,000.00	-26,078.40	27.56%
40799-5 - Interest	47.14	218.17	1,500.00	-1,281.83	14.55%
40799-6 - Miscellaneous Revenues	125.96	334.95			
Total 40700 - Miscellaneous Revenues	6,519.36	20,686.49	53,500.00	-32,813.51	38.67%
40900 - Local Funding					
40900-2 - Local Transit Dues	0.00	516,739.00	516,739.00	0.00	100.0%
40900-4 - Contributions Public Entities	30,369.35	346,179.72	681,245.00	-335,065.28	50.82%
Total 40900 - Local Funding	30,369.35	862,918.72	1,197,984.00	-335,065.28	72.03%
41101 - State Grants					
41101-1 - ADOT 5311	0.00	202,757.86	1,799,267.00	-1,596,509.14	11.27%
41101-2 - ADOT 5310	0.00	21,095.46	40,000.00	-18,904.54	52.74%
41101-4 - Other State Grants	0.00	0.00	1,086.00	-1,086.00	0.0%
Total 41101 - State Grants	0.00	223,853.32	1,840,353.00	-1,616,499.68	12.16%
41300 - Federal Grant Revenue					
41399-1 - FTA 5307	107,165.00	643,868.00	3,734,729.00	-3,090,861.00	17.24%
41399-4 - STP Capital Grant	0.00	31,819.00	238,602.00	-206,783.00	13.34%
Total 41300 - Federal Grant Revenue	107,165.00	675,687.00	3,973,331.00	-3,297,644.00	17.01%
Total 40000 - Intergovernmental	144,053.71	1,783,145.53	7,065,168.00	-5,282,022.47	25.24%
41000 - Charges for Service					
40100 - Fare Revenue					
40101 - YCAT Fares	34,028.29	233,819.61	396,000.00	-162,180.39	59.05%
40190 - On Call Fares	810.00	5,088.50	8,400.00	-3,311.50	60.58%
40191 - Fare Revenue - Other	0.00	0.00	14,800.00	-14,800.00	0.0%
Total 40100 - Fare Revenue	34,838.29	238,908.11	419,200.00	-180,291.89	56.99%
Total 41000 - Charges for Service	34,838.29	238,908.11	419,200.00	-180,291.89	56.99%
Total Income	178,892.00	2,022,053.64	7,484,368.00	-5,462,314.36	27.02%
Gross Profit	178,892.00	2,022,053.64	7,484,368.00	-5,462,314.36	27.02%
Expense					
50100 - Salaries and Wages					
50102 - Regular Salaries and Wage	18,721.52	139,542.75	241,971.00	-102,428.25	57.67%

**Yuma County Intergovernmental Public Transportation Auth.
Executive Board P&L
January 2017**

	<u>Jan 17</u>	<u>Jul '16 - Jan 17</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Total 50100 - Salaries and Wages	20,906.89	133,862.30	260,190.00	-126,327.70	51.45%
50200 - Fringe Benefits					
50201 - FICA- SS & Medicare	1,599.38	10,852.52	21,882.00	-11,029.48	49.6%
50202 - ASRS	2,106.26	15,993.16	29,870.00	-13,876.84	53.54%
50203 - Health Insurance	2,914.00	20,398.00	43,488.00	-23,090.00	46.91%
50204 - FUTA	125.46	145.53			
50205 - Life Insurance	0.00	265.10	1,500.00	-1,234.90	17.67%
50207 - State Unemployment	0.00	1,678.41	9,100.00	-7,421.59	18.44%
50208 - Workers Compensation Ins	127.91	793.87	2,300.00	-1,506.13	34.52%
Total 50200 - Fringe Benefits	6,873.01	50,126.59	108,140.00	-58,013.41	46.35%
50300 - Services					
50301-1 - ADA Paratransit	0.00	60,450.76	112,000.00	-51,549.24	53.97%
50301-2 - Accounting & Audit	0.00	13,052.40	24,070.00	-11,017.60	54.23%
50301-3 - Vanpool Subsidy	0.00	73,500.00	126,000.00	-52,500.00	58.33%
50302 - Advertising	412.32	31,839.40	55,000.00	-23,160.60	57.89%
50303-1 - Legal Services	900.00	7,421.25	10,000.00	-2,578.75	74.21%
50303-2 - Cash Handel/Payroll Processing	542.43	3,564.51	6,000.00	-2,435.49	59.41%
50303-3 - IT Support/Web Development	845.00	6,477.50	19,000.00	-12,522.50	34.09%
50304 - Temporary Help	2,432.61	15,084.89	3,000.00	12,084.89	502.83%
50305-0 - Bus Contractor	0.00	1,342,923.53	2,585,000.00	-1,242,076.47	51.95%
50305-1 - Contract Costs	4,000.00	17,828.00	52,833.00	-35,005.00	33.74%
50305-2 - Equipment Maintenance	0.00	21,603.13	127,195.00	-105,591.87	16.98%
50305-3 - Office Equip Repair	160.00	930.00	3,000.00	-2,070.00	31.0%
50305-4 - Vehicle Repair & Maintance	0.00	1.50	528,665.68	-528,664.18	0.0%
50305-5 - Building Repairs & Maintance	2,305.44	6,688.27	12,000.00	-5,311.73	55.74%
50305-6 - Communications/Radio Service	0.00	357.53	15,000.00	-14,642.47	2.38%
50305-7 - Grounds Keeping/Pest Control	0.00	399.00	500.00	-101.00	79.8%
50305-8 - Software Updates/Maintenance	10,000.00	12,451.40	33,000.00	-20,548.60	37.73%
50306-1 - Bus Cleaning Services	0.00	0.00	33,115.00	-33,115.00	0.0%
50306 - Janitorial Service	0.00	0.00	28,240.00	-28,240.00	0.0%
50307 - Security Services	0.00	0.00	1,500.00	-1,500.00	0.0%
Total 50300 - Services	21,597.80	1,614,573.07	3,775,118.68	-2,160,545.61	42.77%
50400 - Materials and Supplies					
50401 - Fuel, Oil, Lubricants	11,622.34	178,459.80	470,000.00	-291,540.20	37.97%
50499-1 - Office Supplies	652.01	3,046.00	7,000.00	-3,954.00	43.51%
50499-2 - Postage	0.00	605.84	1,700.00	-1,094.16	35.64%
50499-3 - Printing	610.25	10,949.62	25,000.00	-14,050.38	43.8%

	<u>Jan 16</u>	<u>Jul '15 - Jan 16</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Total 50100 - Salaries and Wages	18,721.52	139,542.75	241,971.00	-102,428.25	57.67%
50200 - Fringe Benefits					
50201 - FICA- SS & Medicare	1,432.18	11,120.89	20,640.00	-9,519.11	53.88%
50202 - ASRS	2,962.82	15,790.92	27,755.00	-11,964.08	56.89%
50203 - Health Insurance	2,640.00	17,460.00	36,720.00	-19,260.00	47.55%
50204 - FUTA	103.48	282.88	600.00	-317.12	47.15%
50205 - Life Insurance	94.50	378.00	1,500.00	-1,122.00	25.2%
50207 - State Unemployment	0.00	7,983.58	9,100.00	-1,116.42	87.73%
50208 - Workers Compensation Ins	0.00	1,239.00	2,300.00	-1,061.00	53.87%
Total 50200 - Fringe Benefits	7,232.98	54,255.27	98,615.00	-44,359.73	55.02%
50300 - Services					
50301-1 - ADA Paratransit	15,096.84	63,426.80	70,000.00	-6,573.20	90.61%
50301-2 - Accounting & Audit	0.00	21,070.00	24,070.00	-3,000.00	87.54%
50301-3 - Vanpool Subsidy	10,200.00	70,200.00	126,000.00	-55,800.00	55.71%
50302 - Advertising	3,467.25	25,493.44	50,000.00	-24,506.56	50.99%
50303-1 - Legal Services	1,843.50	12,705.35	16,000.00	-3,294.65	79.41%
50303-2 - Cash Handel/Payroll Processing	499.32	3,853.27	5,700.00	-1,846.73	67.6%
50303-3 - IT Support/Web Development	900.00	6,172.50	19,000.00	-12,827.50	32.49%
50304 - Temporary Help	0.00	4,456.89	7,000.00	-2,543.11	63.67%
50305-0 - Bus Contractor	194,361.29	1,402,349.91	2,412,278.00	-1,009,928.09	58.13%
50305-1 - Contract Costs	0.00	34,415.69	52,833.00	-18,417.31	65.14%
50305-2 - Equipment Maintenance	736.31	2,242.33	127,195.00	-124,952.67	1.76%
50305-3 - Office Equip Repair	0.00	770.00	3,000.00	-2,230.00	25.67%
50305-4 - Vehicle Repair & Maintance	0.00	535.87	203,500.00	-202,964.13	0.26%
50305-5 - Building Repairs & Maintance	1,230.67	3,714.29	12,000.00	-8,285.71	30.95%
50305-6 - Communications/Radio Service	125.34	13,876.78	14,550.00	-673.22	95.37%
50305-7 - Grounds Keeping/Pest Control	0.00	399.00	2,000.00	-1,601.00	19.95%
50305-8 - Software Updates/Maintenance	0.00	1,718.06	18,400.00	-16,681.94	9.34%
50306-1 - Bus Cleaning Services	0.00	5,207.50	28,240.00	-23,032.50	18.44%
50306 - Janitorial Service	0.00	2,325.24	20,000.00	-17,674.76	11.63%
50307 - Security Services	0.00	0.00	0.00	0.00	0.0%
50399 - Other MOU Passthrough Expense	0.00	10,166.83	10,167.00	-0.17	100.0%
Total 50300 - Services	228,460.52	1,685,099.75	3,221,933.00	-1,536,833.25	52.3%
50400 - Materials and Supplies					
50401 - Fuel, Oil, Lubricants	18,451.53	186,454.45	470,000.00	-283,545.55	39.67%
50499-1 - Office Supplies	2,285.09	3,801.10	5,000.00	-1,198.90	76.02%
50499-2 - Postage	120.78	383.26	1,700.00	-1,316.74	22.55%
50499-3 - Printing	292.76	13,471.65	21,000.00	-7,528.35	64.15%

**Yuma County Intergovernmental Public Transportation Auth.
Executive Board P&L
January 2017**

	<u>Jan 17</u>	<u>Jul '16 - Jan 17</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
50499-4 · Misc Materials & Supplies	1,313.20	4,220.21	25,000.00	-20,779.79	16.88%
Total 50400 · Materials and Supplies	14,197.80	197,281.47	528,700.00	-331,418.53	37.31%
50500 · Utilities					
50501 · Electricity	1,029.40	10,164.67	18,000.00	-7,835.33	56.47%
50502-1 · Refuse Disposal	105.38	639.39	1,200.00	-560.61	53.28%
50502-2 · Water - Offices	85.01	505.40	1,600.00	-1,094.60	31.59%
Total 50500 · Utilities	1,219.79	11,309.46	20,800.00	-9,490.54	54.37%
50600 · Casualty and Liability Insuranc					
50608-1 · Gen Liab Insurance	157.57	1,391.93	3,000.00	-1,608.07	46.4%
50608-2 · Prof. Liability Insurance	368.89	3,003.79	4,000.00	-996.21	75.1%
50608-3 · Automobile Insurance	570.45	4,016.97	9,000.00	-4,983.03	44.63%
Total 50600 · Casualty and Liability Insuranc	1,096.91	8,412.69	16,000.00	-7,587.31	52.58%
50900 · Miscellaneous Expenses					
50901 · Memberships/Dues/Subscriptions	0.00	15,118.06	18,000.00	-2,881.94	83.99%
50902 · Travel Expenses	1,792.59	10,215.43	25,000.00	-14,784.57	40.86%
50906 · Finance Charges/Penalties	0.00	7,859.41	15,100.00	-7,240.59	52.05%
50999-1 · License and Permits	0.00	80.00	300.00	-220.00	26.67%
50999-2 · Training/Education	0.00	-595.50	10,000.00	-10,595.50	-5.96%
50999-3 · Other Misc Expense	0.00	2,484.84	6,800.00	-4,315.16	36.54%
50999-4 · Miscellaneous Consumables	0.00	0.00	0.00	0.00	0.0%
50999-5 · Telephone/Internet	670.40	4,123.26	8,000.00	-3,876.74	51.54%
50900 · Miscellaneous Expenses - Other	0.00	211.10			
Total 50900 · Miscellaneous Expenses	2,462.99	39,496.60	83,200.00	-43,703.40	47.47%
51200 · Leases and Rentals					
51212-1 · Building Lease	4,200.00	29,400.00	50,400.00	-21,000.00	58.33%
51212-2 · Leases Rental Equipment	0.00	156.53	1,000.00	-843.47	15.65%
Total 51200 · Leases and Rentals	4,200.00	29,556.53	51,400.00	-21,843.47	57.5%
51600 · Capital Outlay					
51600-1 · Capital Outlay - less than \$5k	0.00	0.00	20,000.00	-20,000.00	0.0%
51600-3 · Buildings	0.00	0.00	1,900,000.00	-1,900,000.00	0.0%
51600-5 · Automobiles	0.00	26,818.66	800,000.00	-773,181.34	3.35%
51600-6 · Furniture and Equipment	634.23	40,383.99	160,000.00	-119,616.01	25.24%
51600-7 · Capital Asset Disposal					
Total 51600 · Capital Outlay	634.23	67,202.65	2,880,000.00	-2,812,797.35	2.33%
Total Expense	73,189.42	2,151,821.36	7,723,548.68	-5,571,727.32	27.86%
Net Ordinary Income	30,160.46	-376,818.88	0.00	-376,818.88	100.0%
Net Income	30,160.46	-376,818.88	0.00	-376,818.88	100.0%

	<u>Jan 16</u>	<u>Jul '15 - Jan 16</u>	<u>YTD Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
50499-4 · Misc Materials & Supplies	86.72	2,245.46	22,500.00	-20,254.54	9.98%
Total 50400 · Materials and Supplies	21,236.88	206,355.92	520,200.00	-313,844.08	39.67%
50500 · Utilities					
50501 · Electricity	1,116.41	10,192.68	18,000.00	-7,807.32	56.63%
50502-1 · Refuse Disposal	84.34	484.38	600.00	-115.62	80.73%
50502-2 · Water - Offices	110.26	875.35	1,600.00	-724.65	54.71%
Total 50500 · Utilities	1,311.01	11,552.41	20,200.00	-8,647.59	57.19%
50600 · Casualty and Liability Insuranc					
50608-1 · Gen Liab Insurance	0.00	984.00	2,400.00	-1,416.00	41.0%
50608-2 · Prof. Liability Insurance	0.00	1,972.29	3,500.00	-1,527.71	56.35%
50608-3 · Automobile Insurance	1,237.00	3,929.63	6,500.00	-2,570.37	60.46%
Total 50600 · Casualty and Liability Insuranc	1,237.00	6,885.92	12,400.00	-5,514.08	55.53%
50900 · Miscellaneous Expenses					
50901 · Memberships/Dues/Subscriptions	3,440.00	16,481.83	18,000.00	-1,518.17	91.57%
50902 · Travel Expenses	1,507.75	12,155.51	20,000.00	-7,844.49	60.78%
50906 · Finance Charges/Penalties	1,589.14	12,836.89	19,100.00	-6,263.11	67.21%
50999-1 · License and Permits	18.00	98.00	2,000.00	-1,902.00	4.9%
50999-2 · Training/Education	0.00	198.30	1,000.00	-801.70	19.83%
50999-3 · Other Misc Expense	1,034.20	2,586.16	3,500.00	-913.84	73.89%
50999-4 · Miscellaneous Consumables	0.00	253.80	1,800.00	-1,546.20	14.1%
50999-5 · Telephone/Internet	767.11	4,609.70	8,000.00	-3,390.30	57.62%
Total 50900 · Miscellaneous Expenses	8,356.20	49,220.19	73,400.00	-24,179.81	67.06%
51200 · Leases and Rentals					
51212-1 · Building Lease	4,200.00	34,049.03	50,400.00	-16,350.97	67.56%
51212-2 · Leases Rental Equipment	0.00	162.62	1,000.00	-837.38	16.26%
Total 51200 · Leases and Rentals	4,200.00	34,211.65	51,400.00	-17,188.35	66.56%
51600 · Capital Outlay					
51600-1 · Capital Outlay - less than \$5k	5,737.62	8,310.56	11,000.00	-2,689.44	75.55%
51600-3 · Buildings	0.00	0.00	1,900,000.00	-1,900,000.00	0.0%
51600-5 · Automobiles	0.00	5,608.00	963,000.00	-957,392.00	0.58%
51600-6 · Furniture and Equipment	0.00	60,652.89	370,249.00	-309,596.11	16.38%
51600-7 · Capital Asset Disposal	0.00	-9,998.00			
Total 51600 · Capital Outlay	5,737.62	64,573.45	3,244,249.00	-3,179,675.55	1.99%
Total Expense	296,493.73	2,251,697.31	7,484,368.00	-5,232,670.69	30.09%
	-117,601.73	-229,643.67	0.00	-229,643.67	100.0%